BALERE LANGUAGE ACADEMY

COMPONENT UNIT FINANCIAL STATEMENTS

JUNE 30, 2005

MILLAWARD GO. GPAS

BALERE LANGUAGE ACADEMY

FINANCIAL STATEMENTS

FOR THE FISCAL YEAR ENDED JUNE 30, 2005

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Balere Language Academy ("Academy") is a public charter Academy operated in Miami-Dade County, FL, under the sponsorship of the School Board of Miami-Dade County, Florida.

Within this section of the Academy's annual financial report, the Academy's management provides narrative discussion and analysis of the financial activities of the Academy for the fiscal year ended June 30, 2005. This discussion is provided within the context of the accompanying financial statements. The discussion includes the entire Academy operations. There are no proprietary funds, no fiduciary funds and no component units.

Overview of the Financial Statements

The Management's Discussion and Analysis introduces the Academy's basic financial statements. The basic financial statements include: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. The Academy also includes in this report additional information to supplement the basic financial statements.

Government-wide Financial Statements

The Academy's annual report includes two government wide financial statements. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in full accrual accounting. This includes financial statements prepared on a full accrual accounting, and notes to the financial statements.

The first financial statement is the Statement of Net Assets that includes all of the Academy's assets and liabilities, with the difference reported as net assets.

The second financial statement is the *Statement of Activities* that includes all current year revenue and expenses. It explains how the Academy's net assets changed during the fiscal year.

The accompanying notes to the financial statements provide information essential to a full understanding of the financial statements.

Both government-wide financial statements distinguish governmental activities of the Academy that are principally supported by intergovernmental revenues, such as grants.

Fund Financial Statements

A fund is an accountability unit used to maintain control over resources segregated for specific activities or objectives. The Academy uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Within the basic financial statements, fund financial statements focus on the Academy's most significant funds.

Governmental Fund

Governmental funds are reported in the fund financial statements and encompass essentially the same functions reported as governmental activities in the government-wide financial statements. However, the focus is very different with fund statements providing a distinctive view of the Academy's government funds. These are useful in evaluating annual financing requirements of governmental programs and the commitment of spendable resources for the near term.

Financial Analysis of the Academy

The Academy's net assets increased by \$55,011 to \$60,383 in 2005.

All of the Academy's revenue is received through the sponsor and generally was provided by the State of Florida. The revenue per student each year is determined by the State of Florida and paid to the Academy based upon the student counts on certain dates in October and February of the fiscal year.

FEFP and other revenue from School Board Miami-Dade County, Florida, were based upon the number of students in the current fiscal year.

The summary of the Academy government-wide statement of net assets is as follows:

Condensed Statement of Net Assets

Governmental Activities

June 30, 2005 and 2004

	2005	2004	Change
Current and Other Assets Capital Assets	\$ 112,343 5,834	\$ 5,372	\$ 106,971 5,834
Total Assets	118,177	5,372	112,805
Current Liabilities	57,794	. · ·	57,794
Total Liabilities	57,794	· · · · · · · · · · · · · · · · · · ·	50,279
Net Assets	\$ 60,383	\$ 5,372	\$ (5,152)
Invested in Capital Assets Unrestricted	5,834 54,549	5,372	5,834 49,177
	\$ 60,383	\$ 5,372	\$ 55,011

Condensed Statement of Activities For the years 2005 and 2004

	2005		2004		Change	
Program Revenue:						
Charge for services	\$	_	\$		\$	=
Operating grant and contribution		218,519		-		218,519
General Revenue:						
FEEP fees		534,758		-		534,758
Contribution not restricted		-		5,372		(5,372)
After care program		57,148		-		57,148
Other		27,071	escular reterior reservan			27,071
Total Revenue	Assessed and Assessed	837,496	Approximately and a second	5,372		832,124
Functions/Program Expenses:						
Instructional Services		336,163		_		336,163
Instructional Support services		9,762		-		9,762
Pupil transportation services		24,180		-		24,180
Food services		13,425		-		13,425
After care		48,264		_		48,264
School administration		226,670		_		226,670
Facilities acquisition and construction		61,778	i i	_		61,778
Fiscal services		25,651		-		25,651
Operation and maintenance services		36,592				36,592
Total expense		782,485	***************************************	-		782,485
Change in net assets		55,011		5,372		49,639
Net assets - Beginning		5,372	-	-		5,372
Net assets - Ending	\$	60,383	\$	5,372	\$	55,011

Proprietary Funds

Proprietary funds are reported in the fund financial statements and generally report services for which the Academy charges a fee. For fiscal year ended June 20, 2005, the Academy did not have any proprietary funds.

FINANCIAL ANALYSIS OF THE MAJOR FUNDS

GOVERNMENTAL FUNDS

GENERAL FUND

The general fund is the operating fund. It recognized \$837,496 in total revenues offset with \$788,319 of expenditures. This resulted in an excess of revenues over expenditures. Fund balance at the beginning of the year was \$5,372 and when combined with the current year resulted in an end of year fund balance of \$54,549.

CAPITAL ASSETS

As of June 30, 2005, the Academy had \$5,834 invested in capital assets, as reflected below:

-	2005	2004	Change
Office equipment and fixtures	\$ 7,103	<u> </u>	\$ 7,103
Less: Accumulated depreciation	(1,269)	_	(1,269)
Net	\$ 5,834	\$	\$ 5,834



The Board of Directors Balere Language Academy Miami, Florida

INDEPENDENT AUDITORS' REPORT

We have audited the accompanying component unit basic financial statements of governmental activities, each major fund and the aggregate remaining fund information of Balere Language Academy ("Academy") a component unit of The School Board of Miami-Dade County, Florida as of and for the year ended June 30, 2005, which collectively comprise the Academy's basic financial statements as listed in the foregoing table of contents. These financial statements are the responsibility of the Academy's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the component unit financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the component unit financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the component unit financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the Academy at June 30, 2005, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Management's discussion and analysis and the statement of revenues, expenditures and changes in fund balances budget and actual are not required parts of the basic financial statements, but are supplementary information required by the GASB. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

In accordance with Government Auditing Standards, we have also issued a report dated September 1, 2005 on our consideration of the Academy's internal control structure over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

Millward & Co. CPAs Fort Lauderdale, Florida September 1, 2005



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BALERE LANGUAGE ACADEMY STATEMENT OF NET ASSETS JUNE 30, 2005

		vernmental activities
ASSETS		
Cash and cash equivalent Prepaid expenses Capital assets	\$	112,087 256 5,834
TOTAL ASSETS		118,177
LIABILITIES Accounts payable Accrued expense Deferred income	-	16,060 10,253 31,481
TOTAL LIABILITIES	4	57,794
NET ASSETS		
Invested in capital assets Unrestricted		5,834 54,549
TOTAL NET ASSETS	\$	60,383

BALERE LANGUAGE ACADEMY GOVERNMENT-WIDE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2005

		I	Program Revenues		Net Reven	Net Revenue and Change in Net Assets	Vet Assets
		Charge for	Operating Grants and	Capital Grants and	Governmental	Business-type	
Program Activities	Expenses	Services	Contributions	Contributions	Activities	Activities	1 01a1
Governmental Activities							
Inchinational certificac	\$ 336,163	6-9	\$ 218,519	i €	\$ (117,644)	ı 69	\$ (117,644)
Instructional scrutors Instructional support services) .		1	(9,762)	ı	(9,762)
Punil transportation services	24,180	1	t	ı	(24,180)	1	(24,180)
Food services	13,425	•	1	t	(13,425)	1	(13,425)
After care	48,264	1	ı	ı	(48,264)	1 1	(48,264)
School administration	226,670	1	1	1	(61,078)	. 1	(61,778)
Facilities acquisition and construction	61,778	I,		1 1	(25,651)	ı	(25,651)
Fiscal services Operation and maintenance services	36,592	1	1	1	(36,592)	1	(36,592)
Total Government Activities	782,485	•	218,519		(563,966)	1	(563,966)
Total Business-Type Activities	1		1	I			1
Total Government	\$ 782.485	49	\$ 218.519	\$	(563,966)	1	(563,966)
1000 0000000							
General Revenue					531 758	1	534.758
FEFP fees					57,738	ı	57,148
After care program Other					27,071	ľ	27,071
Cinca					618.977	1	618,977
Total General Revenue					55 011	1	55 011
Change in Net Assets					33,011	ı'	
Net Assets-Beginning					5,372	. 1	5,372
Not Accete. Ending					\$ 60,383	£	\$ 60,383
ואפו עופינים-ביזיתיים							

The accompanying notes are an integral part of these financial statements.

BALERE LANGUAGE ACADEMY RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS FOR THE FISCAL YEAR ENDED JUNE 30, 2005

Total fund balance - total governmental fund		\$ 54,549
Amounts reported for governmental activities in the statement of net assets are different because:		
Capital outlay of \$7,103, net of accumulated depreciation of (\$1,269), are not financial resources and, therefore are not reported in the funds		 5,834
Net Assets of Governmental Activities		\$ 60,383

BALERE LANGUAGE ACADEMY BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2005

			Total
	General	Capital Project	Governmental Funds
ASSETS			
Cash and cash equivalent Prepaid expenses	\$ 112,087 256	\$ - -	\$ 112,087 256
TOTAL ASSETS	<u>\$ 112,343</u>	<u>\$</u>	<u>\$ 112,343</u>
LIABILITIES Accounts payable Accrued expense Deferred income	\$ 16,060 10,253 31,481	\$ - - -	\$ 16,060 10,253 31,481
TOTAL LIABILITIES	57,794	<u> </u>	57,794
FUND EQUITY			
Unreserved	54,549		54,549
TOTAL FUND EQUITY	54,549		54,549
TOTAL FUND LIABILITIES AND FUND EQUITY	<u>\$ 112,343</u>	<u>\$</u>	<u>\$. 112,343</u>

BALERE LANGUAGE ACADEMY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2005

	General	-	pital oject	_	Total ernmental Funds
Revenues: FEFP fees Operating grants and contributions After care program Other	\$ 534,75 218,5 57,1 27,0	19 48	- - - -	\$	534,758 218,519 57,148 27,071
Total revenues	837,4	96			837,496
Expenditures: Instructional services Instructional support services Pupil transportation services Food services Aftercare School administration Facilities acquisition and construction Fiscal services Operation and maintenance services	341,9 9,7 24,1 13,4 48,2 226,6 61,7 25,6 36,5	62 80 25 664 670 778 651	- - - - - -		341,997 9,762 24,180 13,425 48,264 226,670 61,778 25,651 36,592
Total expenditures	788,3				49,177
Excess of revenues over expenditures Fund balance - July 1, 2004	49,1	372	<u>-</u>		5,372
Fund balance - June 30, 2005	<u>\$ 54,4</u>	<u>\$49</u>		<u>\$</u>	54,549

BALERE LANGUAGE ACADEMY RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2005

Net change in fund balance - total government funds	\$	49,177
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlay as expenditures. However, in the statement of activities and change in net assets, the cost of those assets in allocated over the estimated useful lives and reported as depreciation expenses. This is the amount by which capital assets of \$7,103 exceeded depreciation of (\$1,269) in the current period.	-	5,834
Change in net assets of governmental activities	<u>\$</u>	55,011

BALERE LANGUAGE ACADEMY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL

GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2005

	B	UDGET	A	CTUAL	FAV	RIANCE ORABLE VORABLE)
Revenues:			•			
FEFP fees Operating grants and contributions After care program Other	\$	534,304 250,000 -	\$	534,758 218,519 57,148 27,071	\$	454 (31,481) 57,148 27,071
Total revenues		784,304		837,496		53,192
Expenditures:						
Instructional services Instructional support services Pupil transportation services Food services After care School administration Facilities acquisition and construction Fiscal services Operation and maintenance services		370,875 21,810 - - 222,076 102,257 21,490 17,684		341,997 9,762 24,180 13,425 48,264 226,670 61,778 25,651 36,592		28,878 12,048 (24,180) (13,425) (48,264) (4,594) 40,479 (4,161) (18,908)
Total expenditures		756,192		788,319		(32,127)
Excess of revenues over expenditures	\$	28,112		49,177	\$	21,065
Fund balance - July 1, 2004			-	5,372		
Fund balance - June 30, 2005			\$	54,549		

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

1. <u>Organization</u> – Balere Language Academy ("Academy") was organized in Miami-Dade County, Florida, in March 1999 to provide rich, diverse and meaningful learning experience for the students of Miami-Dade County from kindergarten to eighth grade.

The legal authority for the Academy is Section 228.056(7) Florida Statutes.

Reporting Entity

The financial reporting entity consists of the following:

- The primary government
- Organizations for which the primary government is financially accountable
- Other organizations that, because of the nature and significance of their relationship with the primary government, may not be excluded from the financial reporting entity.

There are no component units, however, the Academy is a component unit of School Board of Miami-Dade County, Florida.

2. Government-Wide and Financial Statements

Government-wide Financial Statements

The government-wide financials statements include the statement of net assets and the statement of activities. These statements report financial information for the Academy as a whole.

The statement of activities report the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include positions of a fund or summarize more than one fund to capture the expense and program revenues associated with a Board functional activity. Program revenues include: (1) charges for services which report fees and other charges, (2) operating grants and contributions which finance annual operating activities including restricted investment income, and (3) capital grants and contributions which fund the acquisition, construction, or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions to these programs uses.

Fund Financial Statements

Fund financial statements are provided for governmental funds. Major individual governmental funds are reported in separate columns with composite columns for non-major funds.

3. Measure Focus, Basis of Accounting and Financial Statement Presentation

The financial statements of the Academy are prepared in accordance with generally accepted accounting principles (GAAP). The reporting entity applies all relevant Governmental Accounting Standards Board (GASB) pronouncements. The government-wide financial statements apply Financial Accounting standards Board (FASB) pronouncements and Accounting principles Board (APB) opinion issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements, in which case, GASB prevails.

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

3. Measure Focus, Basis of Accounting and Financial Statement Presentation (Continued)

The government-wide statements report using the economic resources measurement focus and the accrual basis of accounting generally including the reclassification or elimination of internal activity (between or within funds). Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. Available means collectible within the current period or soon enough thereafter to pay current liabilities. The Academy considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred.

Major revenues sources susceptible to accrual include: intergovernmental revenues, and interest income.

4. Major Fund

General Fund - The General Fund is the general operating fund. It is used to account for all current financial resources except those required to be accounted for in another fund of the Academy.

5. <u>Capital Assets, Depreciation and Amortization</u>

The Academy's property, equipment, and infrastructure with useful lives of more than one year are stated at historical cost and comprehensively reported in the government-wide financial statements.

The Academy generally capitalizes assets with cost of \$750 or more as outlay occur. The costs of normal maintenance and repairs that do not add to the asset value or materially extends the useful lives are expensed. Capital assets are depreciated using the straight-lime method. When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts, and the resulting gain or loss is recorded in operation. Estimated useful live, in years, for depreciable assets are as follows:

Furniture, fixture and equipment

5 years

6. Budgetary

Budget to actual comparison are reflected in the accompanying financial statements for general find type which the Academy has adopted for its operations. The Academy adopts its budget on basis consistent with GAAP.

7. Total (Memorandum Only)

The total data is the aggregate of the fund type and account group. No consolidation or eliminations were made in arriving at the total; thus, this does not present consolidated information. This column is presented for analytical purposes only.

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

8. Encumbrances

Encumbrance accounting, under which purchase orders and other commitments for the expenditures of monies are recorded in order to reserve that portion of the applicable appropriation, is employed.

9. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

NOTE B - SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

The Academy has an agreement with the School Board of Miami-Dade County, Florida, to operate a Charter Academy. The Academy receives funding from the School Board of Miami-Dade County, Florida, based on the projected number of full time equivalent (FTE) students. The term of the contract is for ten years ending June 30, 2014, with an option to review for an additional fifteen years. Number of students attending the school for the year ending June 30, 2005, was 103.

NOTE C – GENERAL FIXED ASSETS

Changes in assets during the year ended June 30, 2005 were as follows:

	Balance 06/30/04	Additions	Deletions	Balance 06/30/05
Office equipment and fixtures	\$	\$ 7,103	\$	\$ 7,103
	-	7,103	-	7,103
Less: Accumulated depreciation		(1,269)		(1,269)
Net	<u>\$</u>	\$ 5,834	\$	\$ 5,834

Depreciation expense and amortization for year ended June 20, 2005, was \$1,269.

NOTE D - CONTINGENCIES

The Academy receives funding through the School Board of Miami-Dade County, Florida that is based in part on a computation of the number of full time equivalent ("FTE") students enrolled. The accuracy of data compiled supporting the FTE count is subject to audit, and if found to be in error, could result in refunds or in decreased in future funding allocations. It is the opinion of management that the amount of revenue which may be remitted back due to errors in the FTE count, if any, will not be material to the financial position of the Academy. In addition, the continued the operation of the Academy is depended upon an agreement with the School Board of Miami-Dade County, Florida.

NOTE E - LEASE AGREEMENT

The Academy leases it's administrative and classroom space under operating leases expiring June 14, 2007, with an option of renewal up to two additional periods of three years each, the rent will increase 3% per annum. Rental expense was \$60,000 for the year ended June 30, 2005.

Future minimum lease payments are as follows:

<u>June 30</u>	
2006	\$ 61,800
2007	 63,655
Total	\$ 125,455

NOTE F – RISK MANAGEMENT

The Academy is exposed to various risks of loss related to limited torts; theft of, damage to and destruction of assets; errors and omissions and natural disasters for which the Academy carries commercial insurance.

NOTE G - OTHER INFORMATION

Balere Language Academy located at 10600 Caribbean Blvd., Miami, FL 33189. The Academy director is Ms. Rocka Malik, and the Board of Directors is as follows:

Michael Davis	Chairman
Treesey Weaver	Secretary
Andre Prince	Board member
Jennifer Baker	Board member
Diana Collingwood	Board member

In March 2004, the Academy entered into a contract with a third party for professional services. The School Financial Services, Inc. agreed to provide various financial and accounting services for Academy. The School Financial Services, Inc., located at 32425 Highway 90 East, Bonifay, FL 32425, and the company president is Gary B. Scott. The contract can be cancelled by either party with 30 days advance notice and it was expired on June 30, 2005. The professional fee for the year ending June 30, 2005 was \$15,245.

The following is information about the Certified Public Accountant issuing the audit report:

CPA's Name:

CPA's Address:

CPA's Address:

2745 W. Cypress Creek Road
Fort Lauderdale, Florida 33309
License No:

1143963
Status:

Current
Expiration Date:

December 31, 2005



INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Board of Directors Balere Language Academy Miami, Florida

We have audited the accompanying financial statements of Balere Language Academy (the "Academy") as of and for the year ended June 30, 2005, and have issued our report thereon dated September 1, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered Academy's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide an opinion on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect Academy's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. Reportable conditions are described in the Appendix A.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe that none of the reportable conditions described above is a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Academy's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.



This report is intended solely for the information and use of the Board of Directors, management, the State of Florida office of the Auditor General, School Board of Miami-Dade County, Florida, and others within the organization and is not intended to be and should not be used by anyone other than these specified parties.

Co CPAS

Millward & Co. CPAs Ft. Lauderdale, Florida

Millward J

September 1, 2005



MANAGEMENT LETTER

To the Board of Directors Balere Language Academy Miami, Florida

We have audited the financial statements of Balere Language Academy ("Academy") as of and for the fiscal year ended June 30, 2005, and have issued our report thereon dated September 1, 2005.

We have conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. We have issued our Independent Auditors' Report on Compliance and on Internal Control over financial Reporting based on the audit of the financial statements performed in accordance with *Government Auditing Standards*, dated September, 2005, and it should be considered in conjunction with this management letter.

In planning and performing our audit, we considered the Academy's internal control financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

Additionally, our audit was conducted in accordance with the provisions of Chapter 10.550 and 10.850, Rules of the Auditor General, which govern the conduct of local governmental entity audits performed in the State of Florida and require that certain items be addressed in this letter.

The Rules of the Auditor General (Section 18.856(2) state that a management letter shall include a statement as to whether or not inaccuracies, shortages, defalcations, and/or violations of laws, rules, regulations, and contractual provisions reported in the preceding annual financial audit have been corrected. There were no such matters in the preceding annual financial audit.

The Rules of the Auditor General (Section 10.856(2) state that a management letter shall include a statement as to whether or not recommendations made in the preceding annual financial audit report have been followed. There were no such matters in the proceeding year.

The Academy complied with Florida Statutes 218.415 local government investment policies.



Page Two

We have applied financial condition assessment procedures pursuant to Rule 10.556 (8).

The official title of the Academy is Balere Language Academy

Millward & Co CRAS

This management letter is intended solely for the information and use of the Board members, management, and the State of Florida Office of the Auditor General, School Board of Miami-Dade County, Florida, and others within the Organization and is not intended to be and should not be used by anyone other than these specified parties.

Millward & Co. CPAs

Fort Lauderdale, Florida September 1, 2005



BALERE LANGUAGE ACADEMY JUNE 30, 2005

Appendix A

To the Board of Directors Balere Language Academy Miami, Florida

In planning and performing our audit of the financial statements of Balere Language Academy for the year ended June 30, 2005, we considered the Academy's internal control in order to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on internal control.

However, during our audit, we became aware of a matter that is an opportunity for strengthening internal controls and operating efficiency. We previously reported on the Academy's internal control in our report dated September 1, 2005. This letter does not affect our report dated September 1, 2005, on the financial statements of Balere Language Academy.

We will review the status of this comment during our next audit engagement. We have already discussed this comment and suggestion with Academy personnel, and we will be pleased to discuss this comment in further detail at your convenience, to perform any additional study of this matter, or to assist you in implementing the recommendations. Our comments are summarized as follows:

Finding

During our audit we noted that the after care activities were posted in separate ledger and not included in the Academy financial statements. We also noted that no segregation of duties exist, the after school program director collect and deposit funds in the bank.

Recommendation

We recommend that all financial activities of the Academy's be recorded in one general ledger and reported in the financial statement. To the extent possible, the duties of after care should be segregated.

Management Response

Management will implement the recommendation.

This report is intended solely for the information and use of the Board of Directors, management, the State of Florida office of the Auditor General, School Board of Miami-Dade County, Florida, and others within the organization and is not intended to be and should not be used by anyone other than these specified parties.

Millward & Co. CPAs
Fort Lauderdale, Florida

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September 1, 2005