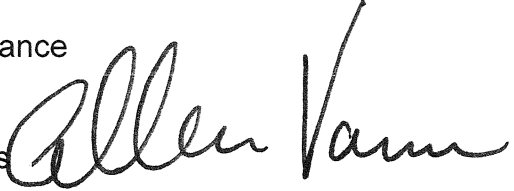


MEMORANDUM

August 27, 2007
AMV 2007-2008/M022
AMV 305-995-1436

TO: Ms. Patricia A. Freeman, Director
Division of Business Development and Assistance

FROM: Allen M. Vann, Chief Auditor
Office of Management and Compliance Audits



BY: Trevor L. Williams, Assistant Chief Auditor
Operational and Performance Audits



**SUBJECT: REVIEW OF M/WBE PROGRAM ANNUAL EXPENDITURE REPORTS
FOR THE FISCAL YEARS ENDED JUNE 30, 2005 AND JUNE 30, 2006**

Pursuant to School Board Rule 6Gx13-3G-1.02, we have reviewed the attached Minority/Women Business Enterprise (M/WBE) Program Annual Expenditure Reports prepared by your office for fiscal years ended June 30, 2005 and June 30, 2006, and the supporting documentation that was used to prepare the reports. The objective of our review was to determine whether the M/WBE Program Annual Expenditure Reports were properly compiled and adequately supported. Our review was conducted in accordance with generally accepted government auditing standards applicable to attestation engagements contained in Government Auditing Standards issued by the Comptroller General of the United States of America. Our review and assessment of applicable internal controls was limited to the systems and processes used in preparing the M/WBE Program Annual Expenditure Reports for the purpose of obtaining an understanding of the process. Accordingly, we are not reporting on internal controls.

This review is not a detailed audit and is intended to provide limited assurance that the expenditure data was properly compiled and reported. Therefore, we do not provide assurance on the accuracy of the expenditures reported in the M/WBE Program Annual Expenditure Reports. However, reclassifications of previously reported FY2003-04 expenditures within certain M/WBE categories were noted. Please note that we did not reconcile the M/WBE Expenditure Reports to the District's Annual Financial Reports, because it is beyond the scope of this review. We did not review the financial records of contractors (general contractors, consultants, vendors, etc.) that inform the Division of their expenditures to subcontractors. Additionally, we did not review how the M/WBE assistance levels, which are submitted to the Board under separate cover, are determined.

Our review concluded that nothing came to our attention that indicates that the Minority/Women Business Enterprise Program Annual Expenditure Reports for the fiscal years ended June 30, 2005 and June 30, 2006 were not properly compiled and reported in all material respects. If you have any questions, please do not hesitate to contact this office.

AMV:TLW:la
Attachment

cc: School Board Members
School Board Audit Committee
Dr. Rudolph F. Crew
Ms. Carolyn Spaht
Ms. Ofelia San Pedro
Dr. Rose Barefield-Cox

M/WBE AND RELATED SERVICES

MEMORANDUM

August 20, 2007
RBC-0082-07
(Replaces RBC-0081-07)
RBC-995-2881

TO: Mr. Allen M. Vann
Office of Management and Compliance Audits

FROM: Rose Barefield-Cox, J.D., Administrative Director *RBC*

**SUBJECT: UPDATED MINORITY/WOMEN BUSINESS ENTERPRISE
PROGRAM ANNUAL EXPENDITURE REPORTS FOR FISCAL
YEARS ENDED JUNE 30, 2005 AND JUNE 30, 2006**

Please find attached the updated M/WBE Annual Expenditure Reports for the Fiscal Years ended June 30, 2005 and June 30, 2006. Thank you for your assistance in this matter and if you have questions, or need any additional information regarding the reports, please do not hesitate to contact me, Ms. Patricia Freeman, at (305) 995-2434, or Mr. Darryln Choate, at (305) 995-1455.

RBC:DGC

Attachments

cc: Ms. Ofelia San Pedro
Mr. Julio Miranda
Ms. Patricia Freeman
Mr. Ivo Gomez
Mr. Darryln Choate

2007 AUG 20 PM 3:11

**MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
ANNUAL EXPENDITURE REPORT
For the Fiscal Year Ended June 30, 2006**

PROGRAM OVERVIEW

The Minority/Women Business Enterprise (M/WBE) Program was established by The School Board of Miami-Dade County, Florida (School Board) in 1985. The program is administered by the Division of Business Development and Assistance (Division) through the Office of M/WBE and Related Services. The District certifies businesses as Minority/Women Business Enterprises that are at least fifty-one (51) percent owned and controlled by an African American, Hispanic, or Woman. The primary purpose of the Division is to ensure that there is no discrimination in the award of contracts for District goods and services. To this end, the Division is responsible for ensuring that M/WBEs have every opportunity to participate in the award and performance of School Board contracts. The School Board has expended over \$2.50 billion or 23.35 percent of all non-salaried expenditures, excluding payments for utilities and contributions to the Florida Retirement System, with M/WBEs since the inception of the M/WBE Program.

ANNUAL EXPENDITURE OVERVIEW

The Minority/Women Business Enterprise Program Annual Expenditure Report for the Fiscal Year that ended June 30, 2006, delineates expenditures with certified African American, Hispanic, and Women owned businesses. The expenditure baseline for the report consists of all non-salaried expenditures, excluding payments for utilities and contributions to the Florida Retirement System. Expenditures are reported by major industry category for construction and procurement. District expenditures totaled \$1.02 billion during Fiscal Year 2005-2006 which were \$312.67 million or 44.06 percent more than the previous fiscal year. Approximately 243 certified M/WBEs (primes, subcontractors, and subconsultants) were paid \$228.99 million or 22.40 percent of the total expenditures for goods and services. This amount represents an increase of \$93.92 million or 69.54 percent more than the previous fiscal year. Exhibit "A" depicts a breakdown of payments to all minority groups.

The following table presents a comparison of "M/WBE" to "Total" expenditures for the fiscal years 2005-2006 and 2004-2005.

Comparison of M/WBE and Baseline Expenditures

	FY 2005-2006 Expenditures			FY 2004-2005 Expenditures		
	Total	M/WBE	%	Total	M/WBE	%
Construction	\$ 564,826,642	\$ 210,747,554	37.31%	\$ 284,425,983	\$ 116,120,804	40.83%
Procurement	457,550,241	18,238,245	3.99%	425,279,587	18,943,697	4.45%
	\$ 1,022,376,883	\$ 228,985,799	22.40%	\$ 709,705,570	\$ 135,064,501	19.03%

**MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
ANNUAL EXPENDITURE REPORT
For the Fiscal Year Ended June 30, 2006**

CONSTRUCTION EXPENDITURE HIGHLIGHTS

Hard Construction Services Expenditure Highlights

The construction expenditures that are reported in this section are for "hard construction" services. Architectural, engineering, and other design related service expenditures are reported in the following section. M/WBEs were paid \$190.93 million or 37.28 percent of the total hard construction expenditures of \$512.15 million. Specifically, payments to Hispanic businesses totaled \$161.26 million, payments to African American businesses totaled \$18.91 million, and payments to Women businesses totaled \$10.76 million. The aforementioned payments reflect increases from the previous fiscal year of \$4.38 million or 30.14 percent for African American, \$82.37 million or 104.41 percent for Hispanic, and \$1.08 million or 11.12 percent for Women businesses. Overall, construction expenditures to M/WBEs increased by \$87.83 million or 85.18 percent.

Architectural and Engineering (A/E) Services Expenditure Highlights

M/WBEs received \$19.81 million, or 37.61 percent of the total payments of \$52.68 million for architectural and engineering services. Overall, A/E services expenditures with M/WBEs increased by \$6.80 million or 52.24 percent. Hispanic businesses were paid \$14.87 million, African American businesses were paid \$2.30 million, and Women businesses received \$2.65 million. All minority groups experienced an increase from the previous fiscal year. African American businesses received an increase of \$1.10 million or 91.23 percent, Hispanic business increased by \$4.74 million or 46.77 percent, and Women increased by \$964,567 million or 57.34 percent. A/E expenditures are typically included in payments that are reported for construction, unless indicated, otherwise. Exhibit "A" depicts payments to each minority group in the areas of construction, architectural and engineering services, and procurement.

PROCUREMENT EXPENDITURE HIGHLIGHTS

Payments to M/WBEs totaled \$18.24 million or 3.99 percent of total expenditures of \$457.55 million for procurement related goods and services. The payments to M/WBEs represents a decrease of \$705,452 or 3.72 percent from the previous fiscal year. African American businesses were paid \$5.53 million, Hispanic businesses were paid \$8.26 million, and Women businesses were paid \$4.45 million. Expenditures reflected an increase of \$2.10 million or 61.21 percent for African American businesses, an increase of \$1,331 or .03 percent for Women, and a decrease of \$2.81 million of 25.35 percent for Hispanic businesses. Exhibit "B" depicts expenditures to all women owned businesses for each of the major contracting areas.

**MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
ANNUAL EXPENDITURE REPORT
For the Fiscal Year Ended June 30, 2006**

CONCLUSION

During the 2005-2006 fiscal year, payments to M/WBEs for construction and procurement services, increased by \$93.92 million or 69.54 percent. Specifically, payments to African American businesses increased \$7.58 million or 39.53 percent, Hispanic businesses increased \$84.30 million or 84.23 percent, and payments to Women businesses increased \$2.04 million or 12.92 percent.

Since the inception of the M/WBE Program, the District has expended over \$2.50 billion or 23.35 percent, of the overall expenditure total of \$10.71 billion, for goods and services with certified minority and women owned businesses. See Exhibit "C" for a cumulative breakdown of payments to all contractors and vendors, including minority groups, in all areas.

GLOSSARY OF TERMS

African American	unless otherwise specified, includes African American women.
Expenditure base	the District's total non-salary expenditures, minus payments for utilities and contributions to the Florida Retirement System.
Hispanic	unless otherwise specified, includes Hispanic women.
Minority	a person who is a citizen or lawful permanent resident of the United States, and who is classified as follows: <ul style="list-style-type: none">▪ an African American, a person having origins in any of the Black racial groups of Africa;▪ a Hispanic, a person of Spanish or Portuguese culture, including, but not limited to persons, with origins in Mexico, South America, Central America, or the Caribbean Islands, regardless of race; or▪ a Woman.
M/WBE	a company that is at least fifty-one (51) percent owned and controlled by an African American, Hispanic, or Woman and has

**MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
ANNUAL EXPENDITURE REPORT
For the Fiscal Year Ended June 30, 2006**

been certified as such by the Division of Business Development and Assistance.

Prime contractor
Consultant

a business entity that directly provides goods and services to the District.

Sub contractor
Consultant

a business that indirectly provides goods and or services to the District through a prime contractor/consultant.

Women

unless otherwise specified, refers to non-Hispanic White women.

MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
ANNUAL EXPENDITURE REPORT
For the Fiscal Year ended June 30, 2006
(with comparative totals for the Fiscal Year ended June 30, 2005)

Program Expenditures by Contracting Areas

Exhibit A

	<u>Primes</u>	<u>Subs</u>	<u>Totals</u>	
			<u>2005-2006</u>	<u>2004-2005</u>
CONTRACTORS*				
African American	\$ 3,958,674	\$ 14,954,811	\$ 18,913,485	\$ 14,533,711
Hispanic	136,232,336	25,028,552	161,260,888	78,889,459
Women**	3,999,391	6,760,964	10,760,355	9,683,544
Total	\$ 144,190,401	\$ 46,744,327	\$ 190,934,728	\$ 103,106,714
A/E				
African American	2,124,687	174,391	\$ 2,299,078	\$ 1,202,272
Hispanic	14,112,266	754,610	14,866,876	10,129,513
Women**	2,449,710	197,162	2,646,872	1,682,305
Total	\$ 18,686,663	\$ 1,126,163	\$ 19,812,826	\$ 13,014,090
PROCUREMENT				
African American	\$ 5,477,276	\$ 49,425	\$ 5,526,701	\$ 3,428,208
Hispanic	7,996,844	265,915	8,262,759	11,068,035
Women**	4,448,785	\$ -	4,448,785	4,447,454
Total	\$ 17,922,905	\$ 315,340	\$ 18,238,245	\$ 18,943,697
ALL CATEGORIES				
African American	\$ 11,560,637	\$ 15,178,627	\$ 26,739,264	\$ 19,164,191
Hispanic	158,341,446	26,049,077	184,390,523	100,087,007
Women**	10,897,886	6,958,126	17,856,012	15,813,303
Total	\$ 180,799,969	\$ 48,185,830	\$ 228,985,799	\$ 135,064,501

* Contractors do not include A/E.

** Women do not include expenditures with African American or Hispanic women

**MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
ANNUAL EXPENDITURE REPORT**
For the Fiscal Year ended June 30, 2006
(with comparative totals for the Fiscal Year ended June 30, 2005)

Program Expenditures to All Women

Exhibit B

	Primes	Subs	Totals	
			2005-2006	2004-2005
CONTRACTORS *				
African American	\$ 68,703	\$ 2,942,887	\$ 3,011,590	\$ 2,515,788
Hispanic	2,117,000	20,111,225	22,228,225	14,485,836
Women**	3,999,391	6,760,964	10,760,355	9,683,544
Total	\$ 6,185,094	\$ 29,815,076	\$ 36,000,170	\$ 26,685,168
A/E				
African American	\$ 298,064	\$ -	\$ 298,064	\$ 126,690
Hispanic	2,874,061	328,043	3,202,104	2,059,082
Women**	2,449,710	197,162	2,646,872	1,682,305
Total	\$ 5,621,835	\$ 525,205	\$ 6,147,040	\$ 3,868,077
PROCUREMENT				
African American	\$ 1,089,563	\$ -	\$ 1,089,563	\$ 1,143,649
Hispanic	1,192,882	189,383	1,382,265	2,017,822
Women**	4,448,785	\$ -	4,448,785	4,447,454
Total	\$ 6,731,230	\$ 189,383	\$ 6,920,613	\$ 7,608,925
ALL CATEGORIES				
African Americans	\$ 1,456,330	\$ 2,942,887	\$ 4,399,217	\$ 3,786,127
Hispanic	6,183,943	20,628,651	26,812,594	\$ 18,562,740
Women**	10,897,886	6,958,126	17,856,012	15,813,303
Total	\$ 18,538,159	\$ 30,529,664	\$ 49,067,823	\$ 38,162,170

* Contractors do not include A/E.

** Women do not include expenditures with African American or Hispanic women

**MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
ANNUAL EXPENDITURE REPORT
For the Fiscal Year ended June 30, 2006**

Cumulative Program Expenditures

Exhibit C

Construction

Fiscal Year	African American	Hispanic	Women	Other	Total	Non Minority	Total Expenditures	% of Total
86-87	\$ 14,440,808	\$ 7,775,422	\$ 479,879	\$ -	\$ 22,696,109	\$ 72,467,944	\$ 95,164,053	23.85%
87-88	15,903,205	19,666,429	300,119	-	35,869,753	74,728,969	110,598,722	32.43%
88-89	19,795,549	29,446,646	2,755,353	179,161	52,176,709	104,590,536	156,767,245	33.28%
89-90	17,862,586	37,166,867	4,408,270	57,198	59,494,921	137,951,074	197,445,995	30.13%
90-91	15,239,739	62,480,267	6,770,659	86,019	84,576,684	145,460,062	230,036,746	36.77%
91-92	21,755,285	64,555,501	9,803,289	507,522	96,621,597	135,803,128	232,424,725	41.57%
92-93	17,381,182	47,972,465	8,362,258	158,434	73,874,339	51,805,057	125,679,396	58.78%
93-94	16,192,056	62,700,089	11,409,855	291,966	90,593,966	131,443,915	222,037,881	40.80%
94-95	55,822,373	98,508,098	14,619,430	477,209	169,427,110	96,828,152	266,255,262	63.63%
95-96	64,481,526	121,287,935	17,427,746	263,921	203,461,128	119,925,832	323,386,960	62.92%
96-97	47,602,857	102,288,364	11,620,478	66,622	161,578,321	131,394,074	292,972,395	55.15%
97-98	25,850,649	86,720,234	12,941,923	32,986	125,545,792	85,625,628	211,171,420	59.45%
98-99	18,416,073	70,585,885	10,948,457	25,240	99,975,655	68,333,881	168,309,536	59.40%
99-00	10,036,096	73,530,848	13,312,348	-	96,879,292	110,584,201	207,463,493	46.70%
00-01	13,672,796	66,376,662	16,586,712	-	96,636,170	118,374,292	215,010,462	44.94%
01-02	14,370,136	55,922,967	14,812,799	-	85,105,902	148,103,399	233,209,301	36.49%
02-03	17,875,695	43,391,015	13,406,230	-	74,672,940	121,658,946	196,331,886	38.03%
03-04	10,194,149	43,022,453	9,908,562	-	63,125,164	140,608,334	203,733,498	30.98%
04-05	15,735,983	89,018,972	11,365,849	-	116,120,804	168,305,179	284,425,983	40.83%
05-06	21,212,563	176,127,764	13,407,227	-	210,747,554	354,079,088	564,826,642	37.31%
Totals	\$ 453,841,306	\$ 1,358,544,883	\$ 204,647,443	\$ 2,146,278	\$ 2,019,179,910	\$ 2,518,071,691	\$ 4,537,251,601	44.50%
% to Total	10.00%	29.94%	4.51%	0.05%	44.50%	55.50%	100.00%	

Procurement

Fiscal Year	African American	Hispanic	Women	Other	Total	Non Minority	Total Expenditures	% of Total
86-87	\$ 557,293	\$ 2,525,565	\$ 2,639,436	\$ 50,974	\$ 5,773,268	\$ 162,402,218	\$ 168,175,486	3.43%
87-88	2,260,183	6,554,112	4,121,598	118,546	13,054,439	182,833,998	195,888,437	6.66%
88-89	2,707,564	7,985,050	5,165,703	123,715	15,982,032	204,161,533	220,143,565	7.26%
89-90	2,784,560	10,521,955	5,824,231	179,032	19,309,778	252,723,818	272,033,596	7.10%
90-91	2,642,622	12,775,442	9,132,078	80,020	24,630,162	262,305,951	286,936,113	8.58%
91-92	2,660,139	12,643,546	10,332,408	209,663	25,845,756	255,623,235	281,468,991	9.18%
92-93	3,601,821	15,605,828	5,112,321	30,694	24,350,664	219,702,788	244,053,452	9.98%
93-94	4,548,105	20,175,308	6,706,078	63,918	31,493,409	191,239,930	222,733,339	14.14%
94-95	5,321,167	20,222,468	5,737,781	78,839	31,360,255	244,068,531	275,428,786	11.39%
95-96	5,806,272	21,138,990	5,692,102	43,622	32,480,986	256,794,933	289,275,919	11.23%
96-97	7,999,345	23,127,193	5,780,613	25,495	36,932,646	282,097,612	319,030,258	11.58%
97-98	8,432,926	21,509,038	7,852,493	831	37,795,288	259,307,856	297,103,144	12.72%
98-99	7,702,916	17,836,402	10,469,066	469	36,008,853	291,422,353	327,431,206	11.00%
99-00	6,256,847	11,243,263	3,186,650	-	20,686,760	307,842,907	328,529,667	6.30%
00-01	6,312,211	13,269,714	5,476,255	-	25,058,180	365,647,901	390,706,081	6.41%
01-02	6,204,586	12,899,731	5,243,464	-	24,347,781	360,891,803	385,239,584	6.32%
02-03	4,923,172	10,705,133	4,455,971	-	20,084,276	354,223,250	374,307,526	5.37%
03-04	5,221,948	10,276,900	4,661,261	-	20,160,109	393,809,670	413,969,779	4.87%
04-05	3,428,208	11,068,035	4,447,454	-	18,943,697	406,335,890	425,279,587	4.45%
05-06	5,528,701	8,262,759	4,448,785	-	18,238,245	439,311,996	457,550,241	3.99%
Totals	\$ 94,698,586	\$ 270,346,432	\$ 116,485,748	\$ 1,005,818	\$ 482,536,584	\$ 5,692,748,173	\$ 6,175,284,757	7.81%
% to Total	1.53%	4.38%	1.89%	0.02%	7.81%	92.19%	100.00%	

Construction and Procurement

Fiscal Years	African American	Hispanic	Women	Other	Total	Non Minority	Total Expenditures	% of Total
86-87	\$ 14,998,101	\$ 10,300,987	\$ 3,119,315	\$ 50,974	\$ 28,469,377	\$ 234,870,162	\$ 263,339,539	10.81%
87-88	18,163,388	26,220,541	4,421,717	118,546	48,924,192	257,562,967	306,487,159	15.96%
88-89	22,503,113	37,431,696	7,921,056	302,876	68,158,741	308,752,069	376,910,810	18.08%
89-90	20,647,146	47,688,822	10,232,501	236,230	78,804,699	390,674,892	469,479,591	16.79%
90-91	17,882,361	75,255,709	15,902,737	166,039	109,206,846	407,766,013	516,972,859	21.12%
91-92	24,415,424	77,199,047	20,135,697	717,185	122,467,353	391,426,363	513,893,716	23.83%
92-93	20,983,003	63,578,293	13,474,579	189,128	98,225,003	271,507,845	369,732,848	26.57%
93-94	20,740,161	82,875,397	18,115,933	355,884	122,087,375	322,683,845	444,771,220	27.45%
94-95	61,143,540	118,730,566	20,357,211	556,048	200,787,365	340,896,683	541,684,048	37.07%
95-96	70,087,798	142,426,925	23,119,848	307,543	235,942,114	376,720,765	612,662,879	38.51%
96-97	55,602,202	125,415,557	17,401,091	92,117	198,510,967	413,491,686	612,002,653	32.44%
97-98	34,283,575	108,229,272	20,794,416	33,817	163,341,080	344,933,484	508,274,564	32.14%
98-99	26,118,989	88,422,287	21,417,523	25,709	135,984,508	359,756,234	495,740,742	27.43%
99-00	16,292,943	84,774,111	16,498,998	-	117,566,052	418,427,108	535,993,160	21.93%
00-01	19,985,007	79,646,376	22,062,967	-	121,694,350	484,022,193	605,716,543	20.09%
01-02	20,574,722	68,822,698	20,056,263	-	109,453,683	508,995,202	618,448,885	17.70%
02-03	22,798,867	54,096,148	17,862,201	-	94,757,216	475,882,196	570,639,412	16.81%
03-04	15,416,097	53,299,353	14,569,823	0	83,285,273	534,418,004	617,703,277	13.48%
04-05	19,164,191	100,087,007	15,813,303	0	135,064,501	574,641,069	709,705,570	19.03%
05-06	26,739,264	184,390,523	17,856,012	0	228,985,799	793,391,084	1,022,376,883	22.40%
Totals	\$ 548,539,892	\$ 1,628,891,315	\$ 321,133,191	\$ 3,152,096	\$ 2,501,716,494	\$ 8,210,819,864	\$ 10,712,536,358	23.35%
% to Total	5.12%	15.21%	3.00%	0.03%	23.35%	76.65%	100.00%	

**MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
ANNUAL EXPENDITURE REPORT
For the Fiscal Year Ended June 30, 2005**

PROGRAM OVERVIEW

The Minority/Women Business Enterprise (M/WBE) Program was established by The School Board of Miami-Dade County, Florida (School Board) in 1985. The program is administered by the Division of Business Development and Assistance (Division), through the Office of M/WBE and Related Services. The District certifies businesses as Minority/Women Business Enterprises that are at least fifty-one (51) percent owned and controlled by an African American, Hispanic, or Woman. The primary purpose of the Division is to ensure that there is no discrimination in the award of contracts for District goods and services. To this end, the Division is responsible for ensuring that M/WBEs have every opportunity to participate in the award and performance of School Board contracts. The School Board has expended \$2.27 billion or 23.45 percent of all non-salaried expenditures, excluding payments for utilities and contributions to the Florida Retirement System, with M/WBEs since the inception of the M/WBE Program.

ANNUAL EXPENDITURE OVERVIEW

The Minority/Women Business Enterprise Program Annual Expenditure Report for the Fiscal Year that ended June 30, 2005, delineates expenditures with certified African American, Hispanic, and Women owned businesses. The expenditure baseline for the report consists of all non-salaried expenditures, excluding payments for utilities and contributions to the Florida Retirement System. Expenditures are reported by the major industry categories of construction and procurement. District expenditures totaled \$709.71 million during Fiscal Year 2004-2005 which were \$92.00 million or 14.89 percent more than the previous fiscal year. Approximately 268 certified M/WBEs (primes, subcontractors, and subconsultants) were paid \$135.06 million or 19.03 percent of the total expenditures for goods and services. This amount represents an increase of \$51.78 million or 62.17 percent from the previous fiscal year. Exhibit "A" depicts a breakdown of payments to all minority groups.

The following table presents a comparison of "M/WBE" to "Total" expenditures for the fiscal years 2004-2005 and 2003-2004.

Comparison of M/WBE and Baseline Expenditures

	FY 2004-2005 Expenditures			FY 2003-2004 Expenditures		
	Total	M/WBE	M/WBE % of Total	Total	M/WBE	M/WBE % of Total
Construction	\$ 284,425,983	\$ 116,120,804	40.83%	\$ 203,733,498	\$ 63,125,164	30.98%
Procurement	425,279,587	18,943,697	4.45%	413,969,779	20,160,109	4.87%
Total	\$ 709,705,570	\$ 135,064,501	19.03%	\$ 617,703,277	\$ 83,285,273	13.48%

**MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
ANNUAL EXPENDITURE REPORT
For the Fiscal Year Ended June 30, 2005**

CONSTRUCTION EXPENDITURE HIGHLIGHTS

Hard Construction Services Expenditure Highlights

The construction expenditures that are reported in this section are for "hard construction" services. Architectural, engineering, and other design related service expenditures are reported in the Architectural and Engineering Services Expenditure Highlights section. M/WBEs were paid \$103.11 million or 40.10 percent of the total hard construction expenditures of \$257.14 million. Specifically, payments to Hispanic businesses totaled \$78.89 million, payments to African American businesses totaled \$14.53 million, and payments to Women businesses totaled \$9.68 million. The aforementioned payments reflect increases from the previous fiscal year of \$4.89 million or 50.70 percent for African American, \$41.91 million or 113.32 percent for Hispanic, and \$2.06 million or 26.95 percent for Women businesses. Overall, construction expenditures to M/WBEs increased by \$48.85 million or 90.04 percent.

Architectural and Engineering (A/E) Services Expenditure Highlights

M/WBEs received \$13.01 million, or 47.70 percent of the total payments of \$27.28 million for architectural and engineering services. Overall, A/E services expenditures with M/WBEs increased by \$4.14 million or 46.70 percent. African American businesses were paid \$1.20 million, Hispanic businesses were paid \$10.13 million, and Women businesses received \$1.68 million. Although African American and Hispanic business expenditures increased by 118.52 and 67.70 percent, respectively, expenditures to Women businesses decreased by \$598,316 or 26.23 percent. A/E expenditures are typically included in payments that are reported for construction, unless indicated, otherwise. Exhibit "A" depicts payments to each minority group in the areas of construction, architectural and engineering services, and procurement.

PROCUREMENT EXPENDITURE HIGHLIGHTS

Payments to M/WBEs totaled \$18.94 million or 4.45 percent of total expenditures of \$425.28 million for procurement related goods and services. The payments to M/WBEs represents a decrease of \$1.22 million or 6.03 percent from the previous fiscal year. African American businesses were paid \$3.43 million, Hispanic businesses were paid \$11.07 million, and Women businesses were paid \$4.45 million. Expenditures reflected an increase of \$791,135 or 7.70 percent for Hispanic businesses while African American and Women businesses experienced decreases of \$1.79 million or 34.35 percent and \$213,807 or 4.59 percent, respectively. Exhibit "B" depicts expenditures to all women owned businesses for each of the major contracting areas.

**MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
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CONCLUSION

During the 2004-2005 fiscal year, payments to M/WBEs for construction and procurement services, increased by \$51.78 million or 62.17 percent. Specifically, payments to African American businesses increased \$3.75 million or 24.31 percent, payments to Hispanic businesses increased \$46.79 million or 87.78 percent, and payments to Women businesses increased \$1.24 million or 8.53 percent.

Since the inception of the M/WBE Program, the District has expended \$2.27 billion or 23.45 percent, of the overall expenditure total of \$9.69 billion, for goods and services with certified minority and women owned businesses. See Exhibit "C" for a cumulative breakdown of payments to all contractors and vendors, including minority groups, in all areas.

GLOSSARY OF TERMS

African American	unless otherwise specified, includes African American women.
Expenditure base	the District's total non-salary expenditures, minus payments for utilities and contributions to the Florida Retirement System.
Hispanic	unless otherwise specified, includes Hispanic women.
Minority	a person who is a citizen or lawful permanent resident of the United States, and who is classified as follows: <ul style="list-style-type: none">▪ an African American, a person having origins in any of the Black racial groups of Africa;▪ a Hispanic, a person of Spanish or Portuguese culture, including, but not limited to persons, with origins in Mexico, South America, Central America, or the Caribbean Islands, regardless of race; or▪ a Woman.
M/WBE	a company that is at least fifty-one (51) percent owned and controlled by an African American, Hispanic, or Woman and has

**MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
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been certified as such by the Division of Business Development and Assistance.

Prime contractor
Consultant

a business entity that directly provides goods and services to the District.

Sub contractor
Consultant

a business that indirectly provides goods and or services to the District through a prime contractor/consultant.

Women

unless otherwise specified, refers to non-Hispanic White women.

MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
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(with comparative totals for the Fiscal Year ended June 30, 2004)

Program Expenditures by Contracting Areas

Exhibit A

	Primes	Subs	Totals	
			2004-2005	2003-2004
CONTRACTORS*				
African American	\$ 3,455,767	\$ 11,077,944	\$ 14,533,711	\$ 9,643,966
Hispanic	63,550,362	15,339,097	78,889,459	36,982,149
Women**	5,224,256	4,459,288	9,683,544	7,627,941
Total	\$ 72,230,385	\$ 30,876,329	\$ 103,106,714	\$ 54,254,056
A/E				
African American	1,194,297	7,975	\$ 1,202,272	\$ 550,183
Hispanic	9,774,444	355,069	10,129,513	6,040,304
Women**	1,681,045	1,260	1,682,305	2,280,621
Total	\$ 12,649,786	\$ 364,304	\$ 13,014,090	\$ 8,871,108
PROCUREMENT				
African American	\$ 3,358,008	\$ 70,200	\$ 3,428,208	\$ 5,221,948
Hispanic	10,441,479	626,556	11,068,035	10,276,900
Women**	4,204,595	242,859	4,447,454	4,661,261
Total	\$ 18,004,082	\$ 939,615	\$ 18,943,697	\$ 20,160,109
ALL CATEGORIES				
African American	\$ 8,008,072	\$ 11,156,119	\$ 19,164,191	\$ 15,416,097
Hispanic	83,766,285	16,320,722	100,087,007	53,299,353
Women**	11,109,896	4,703,407	15,813,303	14,569,823
Total	\$ 102,884,253	\$ 32,180,248	\$ 135,064,501	\$ 83,285,273

* Contractors do not include A/E.

** Women do not include expenditures with African American or Hispanic women

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(with comparative totals for the Fiscal Year ended June 30, 2004)

Program Expenditures to All Women

Exhibit B

	Primes	Subs	Totals	
			2004-2005	2003-2004
CONTRACTORS *				
African American	\$ 521,750	\$ 1,994,038	\$ 2,515,788	\$ 297,197
Hispanic	2,172,727	12,313,109	14,485,836	5,163,994
Women**	5,224,256	4,459,288	9,683,544	7,627,941
Total	\$ 7,918,733	\$ 18,766,435	\$ 26,685,168	\$ 13,089,132
A/E				
African American	\$ 126,690	\$ -	\$ 126,690	\$ 20,300
Hispanic	1,860,497	198,585	2,059,082	1,755,111
Women**	1,681,045	1,260	1,682,305	2,280,621
Total	\$ 3,668,232	\$ 199,845	\$ 3,868,077	\$ 4,056,032
PROCUREMENT				
African American	\$ 1,143,649	\$ -	\$ 1,143,649	\$ 928,584
Hispanic	1,766,163	251,659	2,017,822	3,273,513
Women**	4,204,595	242,859	4,447,454	4,661,261
Total	\$ 7,114,407	\$ 494,518	\$ 7,608,925	\$ 8,863,358
ALL CATEGORIES				
African Americans	\$ 1,792,089	\$ 1,994,038	\$ 3,786,127	\$ 1,246,081
Hispanic	5,799,387	12,763,353	18,562,740	\$ 10,192,618
Women**	11,109,896	4,703,407	15,813,303	14,569,823
Total	\$ 18,701,372	\$ 19,460,798	\$ 38,162,170	\$ 26,008,522

* Contractors do not include A/E.

** Women do not include expenditures with African American or Hispanic women

**MINORITY/WOMEN BUSINESS ENTERPRISE PROGRAM
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Cumulative Program Expenditures

Exhibit C

Construction

<u>Fiscal Year</u>	<u>African American</u>	<u>Hispanic</u>	<u>Women</u>	<u>Other</u>	<u>Total</u>	<u>Non Minority</u>	<u>Total Expenditures</u>	<u>% of Total</u>
86-87	\$ 14,440,808	\$ 7,775,422	\$ 479,879	\$ -	\$ 22,696,109	\$ 72,467,944	\$ 95,164,053	23.85%
87-88	15,903,205	19,666,429	300,119	-	35,869,753	74,728,969	110,598,722	32.43%
88-89	19,795,549	29,446,646	2,755,353	179,161	52,176,709	104,590,536	156,767,245	33.28%
89-90	17,862,586	37,166,867	4,408,270	57,198	59,494,921	137,951,074	197,445,995	30.13%
90-91	15,239,739	62,480,267	6,770,659	86,019	84,576,684	145,460,062	230,036,746	36.77%
91-92	21,755,285	64,555,501	9,803,289	507,522	96,621,597	135,803,128	232,424,725	41.57%
92-93	17,381,182	47,972,465	8,362,258	158,434	73,874,339	51,805,057	125,679,396	58.78%
93-94	16,192,056	62,700,089	11,409,855	291,966	90,593,966	131,443,915	222,037,881	40.80%
94-95	55,822,373	98,508,098	14,619,430	477,209	169,427,110	96,828,152	266,255,262	63.63%
95-96	64,481,526	121,287,935	17,427,746	263,921	203,461,128	119,925,832	323,386,960	62.92%
96-97	47,602,857	102,288,364	11,620,478	66,822	161,578,321	131,394,074	292,972,395	55.15%
97-98	25,850,649	86,720,234	12,941,923	32,986	125,545,792	85,625,628	211,171,420	59.45%
98-99	18,416,073	70,585,885	10,948,457	25,240	99,975,655	68,333,881	168,309,536	59.40%
99-00	10,036,096	73,530,848	13,312,348	-	96,879,292	110,584,201	207,463,493	46.70%
00-01	13,672,796	66,376,662	16,586,712	-	96,636,170	118,374,292	215,010,462	44.94%
01-02	14,370,136	55,922,967	14,812,799	-	85,105,902	148,103,399	233,209,301	36.49%
02-03	17,875,695	43,391,015	13,406,230	-	74,672,940	121,658,946	196,331,886	38.03%
03-04	10,194,149	43,022,453	9,908,562	-	63,125,164	140,608,334	203,733,498	30.98%
04-05	15,735,983	89,018,972	11,365,849	-	116,120,804	168,305,179	284,425,983	40.83%
Totals	\$ 432,628,743	\$ 1,182,417,119	\$ 191,240,216	\$ 2,146,278	\$ 1,808,432,356	\$ 2,163,992,603	\$ 3,972,424,959	45.52%
% to Total	10.89%	29.77%	4.81%	0.05%	45.52%	54.48%	100.00%	

Procurement

<u>Fiscal Year</u>	<u>African American</u>	<u>Hispanic</u>	<u>Women</u>	<u>Other</u>	<u>Total</u>	<u>Non Minority</u>	<u>Total Expenditures</u>	<u>% of Total</u>
86-87	\$ 557,293	\$ 2,525,565	\$ 2,639,436	\$ 50,974	\$ 5,773,268	\$ 162,402,218	\$ 168,175,486	3.43%
87-88	2,260,183	6,554,112	4,121,598	118,546	13,054,439	182,833,998	195,888,437	6.66%
88-89	2,707,564	7,985,050	5,165,703	123,715	15,982,032	204,161,533	220,143,565	7.26%
89-90	2,784,560	10,521,955	5,824,231	179,032	19,309,778	252,723,818	272,033,596	7.10%
90-91	2,642,622	12,775,442	9,132,078	80,020	24,630,162	262,305,951	286,936,113	8.58%
91-92	2,660,139	12,643,546	10,332,408	209,663	25,845,756	255,623,235	281,468,991	9.18%
92-93	3,601,821	15,605,828	5,112,321	30,694	24,350,664	219,702,788	244,053,452	9.98%
93-94	4,548,105	20,175,308	6,706,078	63,918	31,493,409	191,239,930	222,733,339	14.14%
94-95	5,321,167	20,222,468	5,737,781	78,839	31,360,255	244,068,531	275,428,786	11.39%
95-96	5,606,272	21,138,990	5,692,102	43,622	32,480,986	256,794,933	289,275,919	11.23%
96-97	7,999,345	23,127,193	5,780,613	25,495	36,932,646	282,097,612	319,030,258	11.58%
97-98	8,432,926	21,509,038	7,852,493	831	37,795,288	259,307,856	297,103,144	12.72%
98-99	7,702,916	17,836,402	10,469,066	469	36,008,853	291,422,353	327,431,206	11.00%
99-00	6,256,847	11,243,263	3,186,650	-	20,686,760	307,842,907	328,529,667	6.30%
00-01	6,312,211	13,269,714	5,476,255	-	25,058,180	365,647,901	390,706,081	6.41%
01-02	6,204,586	12,899,731	5,243,464	-	24,347,781	360,891,803	385,239,584	6.32%
02-03	4,923,172	10,705,133	4,455,971	-	20,084,276	354,223,250	374,307,526	5.37%
03-04	5,221,948	10,276,900	4,661,261	-	20,160,109	393,809,670	413,969,779	4.87%
04-05	3,428,208	11,068,035	4,447,454	-	18,943,697	406,335,890	425,278,587	4.45%
Totals	\$ 89,171,885	\$ 262,083,673	\$ 112,036,963	\$ 1,005,818	\$ 464,298,339	\$ 5,253,436,177	\$ 5,717,734,516	8.12%
% to Total	1.56%	4.58%	1.96%	0.02%	8.12%	91.88%	100.00%	

Construction and Procurement

<u>Fiscal Years</u>	<u>African American</u>	<u>Hispanic</u>	<u>Women</u>	<u>Other</u>	<u>Total</u>	<u>Non Minority</u>	<u>Total Expenditures</u>	<u>% of Total</u>
86-87	\$ 14,998,101	\$ 10,300,987	\$ 3,119,315	\$ 50,974	\$ 28,469,377	\$ 234,870,162	\$ 263,339,539	10.81%
87-88	18,163,388	26,220,541	4,421,717	118,546	48,924,192	257,562,967	306,487,159	15.96%
88-89	22,503,113	37,431,696	7,921,056	302,876	68,158,741	308,752,069	376,910,810	18.08%
89-90	20,647,146	47,688,822	10,232,501	236,230	78,804,699	390,674,892	469,479,591	16.79%
90-91	17,882,361	75,255,709	15,902,737	166,039	109,206,846	407,766,013	516,972,859	21.12%
91-92	24,415,424	77,199,047	20,135,697	717,185	122,467,353	391,426,363	513,893,716	23.83%
92-93	20,983,003	63,578,293	13,474,579	189,128	98,225,003	271,507,845	369,732,848	26.57%
93-94	20,740,161	82,875,397	18,115,933	355,884	122,087,375	322,683,845	444,771,220	27.45%
94-95	61,143,540	118,730,566	20,357,211	556,048	200,787,365	340,896,683	541,684,048	37.07%
95-96	70,087,798	142,426,925	23,119,848	307,543	235,942,114	378,720,765	612,662,879	38.51%
96-97	55,602,202	125,415,557	17,401,091	92,117	198,510,967	413,491,686	612,002,653	32.44%
97-98	34,283,575	108,229,272	20,794,416	33,817	163,341,080	344,933,484	508,274,564	32.14%
98-99	26,118,989	88,422,287	21,417,523	25,709	135,984,508	359,756,234	495,740,742	27.43%
99-00	16,292,943	84,774,111	16,498,998	-	117,566,052	418,427,108	535,993,160	21.93%
00-01	19,985,007	79,646,376	22,062,967	-	121,694,350	484,022,193	605,716,543	20.09%
01-02	20,574,722	68,822,698	20,056,263	-	109,453,683	508,995,202	618,448,885	17.70%
02-03	22,798,867	54,096,148	17,862,201	-	94,757,216	475,882,196	570,639,412	16.61%
03-04	15,416,097	53,299,353	14,569,823	0	83,285,273	534,418,004	617,703,277	13.48%
04-05	19,164,191	100,087,007	15,813,303	0	135,064,501	574,641,089	709,705,570	19.03%
Totals	\$ 521,800,628	\$ 1,444,500,792	\$ 303,277,179	\$ 3,152,096	\$ 2,272,730,695	\$ 7,417,428,780	\$ 9,690,159,475	23.45%
% to Total	5.38%	14.91%	3.13%	0.03%	23.45%	76.55%	100.00%	