

Just Arts and Management Charter Middle School
W/L#: 6083
(A charter school under The Doral Academy, Inc.)

Doral, Florida

Financial Statements and
Independent Auditor's Report

June 30, 2017

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Just Arts and Management Charter Middle School

W/L#: 6083

2450 NW 97th Avenue
Doral, FL 33172

2016-2017

BOARD OF DIRECTORS

Angela Ramos, Director, President and Chair
Rene Rovirosa, Secretary, Director
Kim Guilarte, Director
Monique Rodriguez, Director, resigned effective May 10, 2017

SCHOOL ADMINISTRATION

Eleanora Cuesta, Principal

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of
Just Arts and Management Charter Middle School
Doral, Florida

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Just Arts and Management Charter Middle School (the "School"), a charter school under The Doral Academy, Inc., as of, and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprises the School's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate of remaining fund information of Just Arts and Management Charter Middle School as of June 30, 2017, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

As described in Note 1, the accompanying financial statements referred to above present only the financial position of Just Arts and Management Charter Middle School as of June 30, 2017, and the respective changes in financial position for the year then ended, and is not intended to be a complete presentation of The Doral Academy, Inc. These financial statements do not purport to and do not present fairly the financial position of The Doral Academy, Inc. as of June 30, 2017 and its changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 4 through 9 and 27 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated August 30, 2017, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting.

HUB grania, LP
CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida
August 30, 2017

Management's Discussion and Analysis
Just Arts and Management Charter Middle School
(A Charter School Under The Doral Academy, Inc.)
June 30, 2017

The corporate officers of Just Arts and Management Charter Middle School (the "School") have prepared this narrative overview and analysis of the School's financial activities for the fiscal year ended June 30, 2017.

Financial Highlights

1. The net position of the School at June 30, 2017 was \$478,021.
2. At year-end, the School had current assets on hand of \$428,773.
3. The net position of the School increased by \$137,552 during the year.
4. The unassigned fund balance at year end was \$368,768.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the School's basic financial statements. The School's financial statements for the year ended June 30, 2017 are presented in accordance with GASB Codification Section 2200. The financial statements have three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other required supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements

The *government-wide financial statements* are designed to provide readers with a broad overview of the School's finances, in a manner similar to a private-sector business.

The *Statement of Net Position* presents information on all of the School's assets, deferred outflows of resources, liabilities and deferred inflows of resources. The difference between the four is reported as *net position*. Over time increases or decreases in net position may serve as an indicator of whether the financial position of the School is improving or deteriorating.

The *Statement of Activities* presents information on how the School's net position changed during the fiscal year. All changes in net position are reported when the underlying event occurs without regard to the timing of related cash flows. Accordingly, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

The government-wide financial statements can be found on pages 10 - 11 of this report.

Fund Financial Statements

A "fund" is a collection of related accounts grouped to maintain control over resources that have been segregated for specific activities, projects, or objectives. The School like other state and local governments uses fund accounting to ensure and report compliance with finance-related legal requirements.

All of the funds of the School are governmental funds. *Governmental Funds* are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. Governmental Fund financial statements, however, focus on *near-term* inflows and outflows of spendable resources, as well as on the balances of spendable resources which are available at the end of the fiscal year. Such information may be used to evaluate a government's requirements for near-term financing.

The Board of the School adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with the School's budget.

The basic governmental fund financial statements can be found on pages 12 - 15 of this report.

Notes to Financial Statements

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The notes to the financial statements can be found on pages 16 – 26 of this report.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of a charter school's financial position. In the case of the School, the net position was \$478,021 at the close of the fiscal year. A summary of the School's net position as of June 30, 2017 and 2016 are as follows:

	2017	2016
Cash and cash equivalents	\$ 8,350	\$ 50,808
Investments	396,000	200,000
Prepaid expenses	20,394	23,158
Due from other agencies	4,029	1,490
Capital assets, net	88,859	128,653
Total Assets	517,632	404,109
Deferred outflows of resources	-	-
Accounts payable and accrued liabilities	39,611	29,774
Due to other charter schools	-	33,866
Total Liabilities	39,611	63,640
Deferred inflows of resources	-	-
Net Position:		
Net investment in capital assets	88,859	128,653
Unrestricted	389,162	211,816
Total Net Position	\$ 478,021	\$ 340,469

At the end of the fiscal year, the School is able to report positive balances in total net position. A summary and analysis of the School's revenues and expenses for the years ended June 30, 2017 and 2016 is as follows:

	<u>2017</u>	<u>2016</u>
REVENUES		
Program Revenues		
Operating grants and contributions	\$ 1,141	\$ 2,485
Capital outlay funding	41,221	16,412
Federal school lunch program	46,303	31,200
General Revenues		
Local sources (FTE non specific)	977,562	656,090
Other revenue	<u>3,077</u>	<u>200</u>
Total Revenues	<u>\$ 1,069,304</u>	<u>\$ 706,387</u>
EXPENSES		
Instruction	\$ 505,666	\$ 364,642
Board	28,100	21,800
School administration	89,047	93,286
Fiscal services	21,975	15,300
Food services	61,110	46,440
Central services	25,026	16,918
Operation of plant	200,641	137,166
Maintenance of plant	<u>187</u>	<u>1,571</u>
Total Expenses	<u>931,752</u>	<u>697,123</u>
Increase in Net Position	137,552	9,264
Net Position at Beginning of Year	<u>340,469</u>	<u>331,205</u>
Net Position at End of Year	<u><u>\$ 478,021</u></u>	<u><u>\$ 340,469</u></u>

The School's revenue and expenditures increased by \$362,917 and \$234,629, respectively, as a result of increased enrollment. The School had an increase in its net position of \$137,552 for the year.

School Location and Lease of Facility

The School leases a facility located at 2450 NW 97th Avenue, Doral, Florida 33172. The School is located within The Doral Academy campus.

Capital Improvement Requirements

The School maintains a continuous capital improvements program to enhance facilities and update fixtures and equipment as required.

Accomplishments

In 2017, Just Arts and Management (JAM) Charter Middle School successfully completed its fifth year of operation, serving over 149 students in grades 6-8. The school earned a letter grade of “A” for the fourth consecutive year, and ranked as the 3rd highest performing middle school in Miami-Dade County, and the 6th highest in Florida.

Throughout the year, JAM students participated in various community service projects (benefiting charities such as St. Jude Children’s Research Hospital, Jump-rope for Heart, as well as school-based fundraisers (Scholastic Book Fair, Great American, World’s Finest Chocolates).

In addition, JAM students participated in various performances aligned to the mission and vision of the school. JAM students did not only perform at these venues, but they were also an integral part of production of these shows. From creating budgets, to designing all advertisement, their involvement was remarkable.

JAM students also participated in various clubs and team sports, including Spanish Club, Art Club, Guitar Club, Morning Announcements, Chorus, Dance, Theater, Robotics and Safety Patrols. Students also participated in school-based events such as Career Day, Hispanic Heritage Celebration, Gallery Night, Field Day, and FSA Pep Rally.

The mission of JAM is to prepare students for secondary studies and beyond through an innovative, in-depth, thematic educational program that emphasizes the entrepreneurial and business aspects of the Music industry by exposing students to a curriculum centered on the performing arts. JAM is a school where teachers and administrators spiritedly collaborate, where parents and community members enthusiastically participate, and where young adolescents eagerly engage in the learning and discovery of meaningful content. As part of the Project Based Learning approach educators and community members collaborate to plan interdisciplinary thematic units based upon core curricular standards and instructional methodologies reflecting best practices in middle school education.

As part of the Doral Academy, Inc. network of high performing charter schools, JAM is fully accredited by AdvancED under the Southern Association of Colleges and Schools Council on Accreditation and School Improvement (SACS-CASI) division.

FINANCIAL ANALYSIS OF THE GOVERNMENT’S FUND

As noted earlier, the School uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the School’s *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the School’s financing requirements. In particular, the *unassigned fund balance* may serve as a useful measure of a government’s net resources available for spending at the end of the fiscal year.

Most of the School's operations are funded in the General Fund. The majority of the General Fund revenues are distributed to the School by the District through the Florida Education Finance Program (FEFP), which uses formulas to distribute state funds and an amount of local property taxes (i.e., required local effort) established each year by the Florida Legislature.

At the end of the fiscal year, the School's governmental general fund reported a fund balance of \$389,162. The fund balance unassigned and available for spending at the School's discretion is \$368,768. These funds will be available for the School's future ongoing operations.

Capital Assets

The School's investment in capital assets as of June 30, 2017 amounts to \$88,859 (net of accumulated depreciation). This investment in capital assets includes furniture, fixtures and computer equipment. As of June 30, 2017, the School had no debt associated to its capital assets and working capital.

Governmental Fund Budget Analysis and Highlights

Prior to the start of the School's fiscal year, the Board of the Charter School adopted an annual budget. A budgetary comparison statement has been provided for the governmental fund to demonstrate compliance with the School's budget.

	Governmental Fund		
	Original Budget	Final Budget	Actual
REVENUES			
Program Revenues			
State capital outlay funding	\$ 41,800	\$ 41,979	\$ 41,221
Federal school lunch program	26,000	28,000	27,935
Charges for services	18,000	18,000	18,368
General Revenues			
FTE nonspecific revenues	933,280	979,127	977,562
Charges and other revenues	-	2,000	3,077
Total Revenues	\$ 1,020,080	\$ 1,070,106	\$ 1,069,304
CURRENT EXPENDITURES			
Instruction	\$ 389,936	\$ 445,000	\$ 447,414
Board	33,800	33,350	28,100
School administration	37,055	142,525	89,047
Fiscal services	22,800	2,350	21,975
Food services	44,000	63,000	61,110
Central services	27,200	26,750	25,026
Operation of plant	206,506	211,279	199,108
Maintenance of plant	11,000	9,066	187
Total Current Expenditures	\$ 772,297	\$ 933,320	\$ 871,967

Most variances occurred as a result of the Budget adopted being more conservative than actual results for the year.

Requests for Information

This financial report is intended to provide a general overview of the finances of the Charter School. Requests for additional information may be addressed to Ms. Ana Martinez at Academica Dade, LLC, 6340 Sunset Drive, Miami, Florida 33143.

Just Arts and Management Charter Middle School
(A charter school under The Doral Academy, Inc.)

Statement of Net Position
June 30, 2017

	Governmental Activities
<u>Assets</u>	
Current assets:	
Cash and cash equivalents	\$ 8,350
Investments	396,000
Prepaid expenses	20,394
Due from other agencies	4,029
Total current assets	<u>428,773</u>
Capital assets, depreciable	307,882
Less: accumulated depreciation	<u>(219,023)</u>
	<u>88,859</u>
Total Assets	<u>517,632</u>
<u>Deferred Outflows of Resources</u>	<u>-</u>
<u>Liabilities</u>	
Current liabilities:	
Salaries and wages payable	<u>39,611</u>
Total Liabilities	<u>39,611</u>
<u>Deferred Inflows of Resources</u>	<u>-</u>
Net Position:	
Net investment in capital assets	88,859
Unrestricted	<u>389,162</u>
Total Net Position	<u>\$ 478,021</u>

The accompanying notes are an integral
part of this financial statement.

Just Arts and Management Charter Middle School
(A charter school under The Doral Academy, Inc.)

Statement of Activities
For the year ended June 30, 2017

FUNCTIONS	Program Revenues				Net (Expense) Revenue and Changes in Net Position
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
Governmental activities:					
Instruction	\$ 505,666	\$ -	\$ 1,141	\$ -	\$ (504,525)
Board	28,100	-	-	-	(28,100)
School administration	89,047	-	-	-	(89,047)
Fiscal services	21,975	-	-	-	(21,975)
Food services	61,110	18,368	27,935	-	(14,807)
Central services	25,026	-	-	-	(25,026)
Operation of plant	200,641	-	-	41,221	(159,420)
Maintenance of plant	187	-	-	-	(187)
Total governmental activities	931,752	18,368	29,076	41,221	(843,087)
General revenues:					
FTE nonspecific revenues					977,562
Other revenues					<u>3,077</u>
Change in net position					137,552
Net position, beginning					<u>340,469</u>
Net position, ending					<u>\$ 478,021</u>

The accompanying notes are an integral
part of this financial statement.

Just Arts and Management Charter Middle School
(A charter school under The Doral Academy, Inc.)

Balance Sheet - Governmental Funds
June 30, 2017

	General Fund	Non-Major Governmental Funds	Total Governmental Funds
<u>Assets</u>			
Cash and cash equivalents	\$ 8,350	\$ -	\$ 8,350
Investments	396,000	-	396,000
Prepaid expenses	20,394	-	20,394
Due from other agencies	-	4,029	4,029
Due from fund	4,029	-	4,029
Total Assets	<u>428,773</u>	<u>4,029</u>	<u>432,802</u>
Deferred Outflows of Resources	<u>-</u>	<u>-</u>	<u>-</u>
<u>Liabilities</u>			
Salaries and wages payable	39,611	-	39,611
Due to fund	-	4,029	4,029
Total Liabilities	<u>39,611</u>	<u>4,029</u>	<u>43,640</u>
Deferred Inflows of Resources	<u>-</u>	<u>-</u>	<u>-</u>
<u>Fund balance</u>			
Nonspendable, not in spendable form	20,394	-	20,394
Unassigned	368,768	-	368,768
	<u>389,162</u>	<u>-</u>	<u>389,162</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balance	<u>\$ 428,773</u>	<u>\$ 4,029</u>	<u>\$ 432,802</u>

The accompanying notes are an integral
part of this financial statement.

Just Arts and Management Charter Middle School
(A charter school under The Doral Academy, Inc.)

Reconciliation of the Governmental Fund Balance Sheet to the Statement of Net Position
June 30, 2017

Total Fund Balance - Governmental Funds \$ 389,162

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets of \$307,882 net of accumulated depreciation of \$219,023 used in governmental activities are not financial resources and therefore are not reported in the fund.

88,859

Total Net Position - Governmental Activities \$ 478,021

The accompanying notes are an integral part of this financial statement.

Just Arts and Management Charter Middle School
(A charter school under The Doral Academy, Inc.)

Statement of Revenues, Expenditures, and Changes in Fund Balance - Governmental Funds
For the year ended June 30, 2017

	General Fund	Non-Major Governmental Funds	Total Governmental Funds
Revenues:			
State capital outlay funding	\$ -	\$ 41,221	\$ 41,221
State passed through local	977,562	-	977,562
Federal school lunch program	-	27,935	27,935
Lunch fees	-	18,368	18,368
Federal sources / other grants	-	1,141	1,141
Other revenue	3,077	-	3,077
Total Revenues	980,639	88,665	1,069,304
Expenditures:			
Current			
Instruction	444,929	2,485	447,414
Board	28,100	-	28,100
School administration	89,047	-	89,047
Food services	-	61,110	61,110
Fiscal services	21,975	-	21,975
Central services	25,026	-	25,026
Operation of plant	157,887	41,221	199,108
Maintenance of plant	187	-	187
Capital Outlay:			
Other capital outlay	19,991	-	19,991
Total Expenditures	787,142	104,816	891,958
Excess (deficit) of revenues over expenditures	193,497	(16,151)	177,346
Other financing sources (uses)			
Transfers in (out)	(16,151)	16,151	-
Net change in fund balance	177,346	-	177,346
Fund Balance at beginning of year	211,816	-	211,816
Fund Balance at end of year	\$ 389,162	\$ -	\$ 389,162

The accompanying notes are an integral
part of this financial statement.

Just Arts and Management Charter Middle School
(A charter school under The Doral Academy, Inc.)

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance
of Governmental Funds to the Statement of Activities
For the year ended June 30, 2017

Net Change in Fund Balance - Governmental Funds	\$ 177,346
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Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation expense of \$59,785 exceeded capital outlays of \$19,991.	<u>(39,794)</u>
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Change in Net Position of Governmental Activities	<u>\$ 137,552</u>
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The accompanying notes are an integral
part of this financial statement.

Just Arts and Management Charter Middle School

(A charter school under The Doral Academy, Inc.)

Notes to Financial Statements

June 30, 2017

Note 1 – Summary of Significant Accounting Policies

Just Arts and Management Charter Middle School (the "School"), is a charter school sponsored by the School Board of Miami-Dade County, Florida (the "District"). The School's charter is held by The Doral Academy, Inc., a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not-For-Profit Corporation Act. The governing body of the School is the board of directors of The Doral Academy, Inc., which is composed of four members and also governs other charter schools. The board has determined that no component units exist that would require inclusion in the School's financial statements.

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter granted by the sponsoring district, the School Board of Miami-Dade County, Florida. The current charter expires on June 30, 2032, and it can be renewed in accordance with law. A charter can also be terminated before its date of expiration for reasons set forth in the charter and Section 1002.33 of the Florida Statutes.

The School is located in Doral, Florida for students from sixth through eighth grades. These financial statements are for the year ended June 30, 2017, when approximately 146 sixth through eighth grade students were enrolled for the school year.

Basis of Presentation

The School's accounting policies conform to accounting principles generally accepted in the United States as applicable to state and local governments. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

Government-wide and Fund Financial Statements***Government-wide Financial Statements***

The government-wide financial statements include the statement of net position and the statement of activities. These statements report information for the School as a whole. Any internal interfund activity has been eliminated from these financial statements. Both statements report only governmental activities as the School does not engage in any business type activities. These statements also do not include fiduciary funds.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity.

Just Arts and Management Charter Middle School

(A charter school under The Doral Academy, Inc.)

Notes to Financial Statements

June 30, 2017

Note 1 – Summary of Significant Accounting Policies (continued)

Program revenues include: (1) charges for services, such as food service and student activity fees (2) operating grants such as the National School Lunch Program, Federal grants, and other state allocations; and (3) capital grants specific to capital outlay. Other revenue sources not properly included with program revenues are reported as general revenues

Fund Financial Statements

Fund financial statements are provided for governmental funds. The operations of the funds are accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, equity, revenues and expenditures. The School reports the following major governmental funds with all non-major funds aggregated in a single column:

General Fund - is the School's primary operating fund. It accounts for all financial resources of the school, except those required to be accounted for in another fund.

Measurement Focus and Basis of Accounting

The financial statements of the School are prepared in accordance with generally accepted accounting principles (GAAP). The School's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) *Codification of Accounting and Financial Reporting Guidance*.

The government-wide statements report using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Revenues from non-exchange transactions are reported according to GASB Codification Section 1600.111 and Section N50 *Accounting and Financial Reporting for Non-Exchange Transactions*. On the accrual basis, revenues from grants and donations are recognized in the fiscal year in which all eligibility requirements have been satisfied.

The School recognizes assets of non-exchange transactions in the period when the underlying transaction occurs, when an enforceable legal claim has arisen, or when all eligibility requirements are met. Revenues are recognized, on the modified accrual basis, when they are measurable and available. Non-exchange transactions occur when the school provides (or receives) value to (from) another party without receiving (or giving) equal or nearly equal value in return. Most donations are examples of non-exchange transactions. Revenues from grants and donations are recognized on the accrual basis, in the fiscal year in which all eligibility requirements have been satisfied.

Just Arts and Management Charter Middle School

(A charter school under The Doral Academy, Inc.)

Notes to Financial Statements

June 30, 2017

Note 1 – Summary of Significant Accounting Policies (continued)

Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. “Measurable” means the amount of the transaction can be determined. “Available” means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The School considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Florida Education Finance Program (FEFP) revenues are recognized when received. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Charges for services and fees are recognized when cash is collected as amounts are not measurable. When grant terms provide that the expenditure of funds is the prime factor for determining eligibility for federal, state, and other grant funds, revenue is recognized at the time the expenditure is made. Expenditures are recorded when the related fund liability is incurred, except for long-term debt principal and interest which are reported as expenditures in the year due.

Budgets and Budgetary Accounting

In compliance with Florida Statutes, the Board of Directors adopts an annual budget using the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the object level (e.g. salaries and benefits, purchased services, materials and supplies and capital outlay) within each activity (e.g. instruction, pupil personnel services and school administration). Revisions to the annual budget are approved by the Board.

Cash, Cash Equivalents and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits, non-marketable time deposits with maturities of three months or less when purchased, and money market/savings accounts.

The School has not adopted a formal deposit and investment policy that limits the School’s allowable deposits or investments and address specific types of risk; however the School invests excess deposit funds in a government money market mutual fund. The School has adopted GASB Codification Section 3100 *Fair Value Measurement and Application* (see Note 2).

Capital Assets

The School’s property, plant and equipment with useful lives of more than one year are stated at historical cost and comprehensively reported in the statement of net position in the government-wide financial statements. Donated capital assets are recorded at their estimated fair market value on the date donated. The School generally capitalizes assets with a cost of \$500 or more. Building improvements, additions and other capital outlays that significantly extend the useful life of an asset are capitalized. The costs of normal maintenance and repairs that do not add to the asset value or materially extend useful lives are not capitalized. Capital assets are depreciated using the straight-line method. When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts, and the resulting gain or loss is recorded in operations.

Just Arts and Management Charter Middle School

(A charter school under The Doral Academy, Inc.)

Notes to Financial Statements

June 30, 2017

Note 1 – Summary of Significant Accounting Policies (continued)

Estimated useful lives, in years, for depreciable assets are as follows:

Furniture, Equipment, and Computers	5 Years
Textbooks and Software	3 Years

Inter-fund Transfers

Outstanding balances between funds are reported as “due to/from other funds”. Inter-fund transfers are made to move any excess or shortage of funds derived from the National School Lunch Program from the Non-Major Governmental Fund to the General Fund.

Due from Other Governments or Agencies

Amounts due to the School by other governments or agencies are for grants or programs under which the services have been provided by the School.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School does not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The School does not have any items that qualify for reporting in this category.

Revenue Sources

Revenues for operations will be received primarily from the District pursuant to the funding provisions included in the School's charter. In accordance with the funding provisions of the charter and Section 1002.33, Florida Statutes, the School will report the number of full-time equivalent (FTE) students and related data to the District. Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of the full-time equivalent (FTE) students and related data to the Florida Department of Education (FDOE) for funding through the FEFP. Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey periods. After review and verification of FTE reports and supporting documentation, the FDOE may adjust subsequent fiscal period allocations of FEFP funding for prior year errors disclosed by its review as well as to prevent statewide allocations from exceeding the amount authorized by the Legislature.

Just Arts and Management Charter Middle School

(A charter school under The Doral Academy, Inc.)

Notes to Financial Statements

June 30, 2017

Note 1 – Summary of Significant Accounting Policies (continued)

Normally, such adjustments are treated as reductions of revenue in the year the adjustment is made.

In addition, the School receives state funds through the District under charter school capital outlay funding pursuant to Section 1013.62, Florida Statutes. Funds are based on a capital outlay plan submitted to the District and are to be used for lease of school facilities.

Finally, the School also receives Federal awards for the enhancement of various educational programs. Federal awards are generally received based on applications submitted to and approved by various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred. Any excess amounts are recorded as deferred revenues until expended. Additionally, other revenues may be derived from various fundraising activities and certain other programs.

Compensated Absences

The School grants a specific number of sick days. Full time instructional employees are eligible to one day per month to up to ten days of active work during the ten-month period (a “benefit year”). In the event that available time is not used by the end of the benefit year, employees may “rollover” all unused days for use in future benefit years. There is an opportunity to “cash out” unused sick days however, the employees may only cash out if they have used three days or less of their sick leave in that benefit year. Employees may not cash out more than ten days per school year and are required to always maintain a minimum of twenty-one unused days in order to cash out. The cash out value is eighty percent of their current daily rate. There is no termination payment for accumulated unused sick days.

GASB Codification Section C60, *Accounting for Compensated Absences*, provides that compensated absences that are contingent on a specific event that is outside the control of the employer and employee should be accounted for in the period those events take place. Accordingly, these financial statements do not include an accrual for compensated absences available to be used in future benefits years.

The School also provides certain days to be used for specific personal matters such as family death and jury duty. Because the use of such days is contingent upon those events taking place and such events are out of the control of both the employer and the employee, there is no accrual for such days.

Income Taxes

The Doral Academy, Inc. qualifies as a tax-exempt organization under Internal Revenue Code Section 501(c)(3), and is, therefore, exempt from income tax. Accordingly, no tax provision has been made in the accompanying financial statements.

Just Arts and Management Charter Middle School

(A charter school under The Doral Academy, Inc.)

Notes to Financial Statements

June 30, 2017

Note 1 – Summary of Significant Accounting Policies (continued)

Net Position and Fund balance classifications

Government-wide financial statements

Equity is classified as net position and displayed in three components:

- a) Net investment in capital assets - consists of capital assets net of accumulated depreciation and reduced by the outstanding balances of any borrowings that are attributable to the acquisition or improvement of those assets.
- b) Restricted net position - consists of balances with constraints placed on their use either by external groups such as creditors, grantors, contributors or laws or regulations of other governments.
- c) Unrestricted net position - all other balances that do not meet the definition of "restricted" or "net investment in capital assets."

Fund financial statements

Under GASB Codification Section 1800.142, *Fund Balance Reporting and Governmental Fund Type Definitions*. This Statement defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be properly reported within one of the fund balance categories list below:

- a) Nonspendable - includes amounts that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact. Consists of fund balances associated with inventories, prepaid expenses, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed, or assigned). All nonspendable fund balances at year end relate to not in spendable form assets.
- b) Restricted - fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. There are no restricted fund balances at year end.
- c) Committed - fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the School's Board of Directors. There are no committed fund balances at year end.
- d) Assigned - fund balance classification are intended to be used by the School's management for specific purposes but do not meet the criteria to be classified as restricted or committed. There are no assigned fund balances at year end.
- e) Unassigned - portion of the fund balance that has not been restricted, committed or assigned for a specific purpose. This is the residual classification for the School's general fund.

Order of Fund Balance Spending Policy

The School's policy is to apply expenditures against non-spendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year by adjusting journal entries. First Non-spendable fund balances are determined.

Just Arts and Management Charter Middle School
(A charter school under The Doral Academy, Inc.)
Notes to Financial Statements
June 30, 2017

Note 1 – Summary of Significant Accounting Policies (continued)

Then restricted fund balances for specific purposes are determined (not including non-spendable amounts). Then any remaining fund balance amounts for the non-general funds are classified as restricted fund balance. It is possible for the non-general funds to have negative unassigned fund balance when non-spendable amounts plus the restricted fund balances for specific purposes amounts exceed the positive fund balance for the non-general fund.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Subsequent Events

In accordance with GASB Codification Section 2250.106, the School has evaluated subsequent events and transactions for potential recognition or disclosure through August 30, 2017 which is the date the financial statements were available to be issued.

Note 2 – Cash, Cash Equivalents and Investments

Deposits

The School maintains its cash and cash equivalents in one financial institution. As of June 30, 2017, the School's deposits consisted of cash balances of \$8,254.

Deposits at FDIC-insured institutions are insured up to \$250,000 per depositor, per financial institution. The School is a charter school under Doral Academy, Inc., which also operates various other charter schools. All bank accounts are opened under the account ownership of Doral Academy, Inc., therefore, bank balances at times may potentially be in excess of FDIC coverage. As of June 30, 2017, bank balances in potential excess of FDIC coverage was \$8,254.

Note 2 – Cash, Cash Equivalents and Investments (continued)

Investments

The School categorizes its fair value measurements within the fair value hierarchy established by GASB Codification Section 3100 *Fair Value Measurement and Application*. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in markets for identical assets; Level 2 inputs are significant other observable inputs (including quoted prices for similar investments, interest rates, credit risk, etc.); Level 3 inputs are significant unobservable inputs.

At June 30, 2017, the School has the following recurring fair value measurements:

- Government money market mutual fund of \$510,000 valued using Level 2 inputs.

The government money market mutual fund values its portfolio securities at amortized cost which approximates fair value. The government money market mutual fund primarily invests in cash, high quality, short-term U.S. government securities and/or repurchase agreements that are collateralized fully by government securities that have been valued by the fund as Level 2. As of July 31, 2017, maturities of the fund's portfolio holdings are approximately 79% within 30 days.

Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of investments in a single issuer. The School manages its exposure to credit risk by limiting investments to highly rated government money market mutual funds. The fund is rated Aaa-mf by Moody's.

Custodial credit risk is the risk that in the event of a failure of a depository financial institution or counterparty that is in possession of investment or collateral securities, the School will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. For an investment, custodial credit risk is the risk that in the event of the failure of the counterparty to a transaction, the School will not be able to recover the value of investments or collateral securities that are in the possession of an outside party. At June 30, 2017, all of the School's investments in government money market mutual funds were held in a separate account and designated as assets of the School.

Interest rate risk is the risk that changes in interest rate will adversely affect the fair value of an investment. The School manages its exposure to declines in fair values by limiting all investments to government money market mutual funds that can be redeemed daily.

Just Arts and Management Charter Middle School

(A charter school under The Doral Academy, Inc.)

Notes to Financial Statements

June 30, 2017

Note 3 – Capital Assets

The following schedule provides a summary of changes in capital assets, acquired substantially with public funds, for the year ended June 30, 2017:

	Balance 07/01/16	Additions	Retirements	Balance 06/30/17
Capital Assets:				
Computer equipment and software	\$ 87,454	\$ -	\$ -	\$ 87,454
Furniture, equipment and textbooks	200,437	19,991	-	220,428
Total Capital Assets	287,891	19,991	-	307,882
Less Accumulated Depreciation:				
Computer equipment and software	(50,699)	(16,252)	-	(66,951)
Furniture, equipment and textbooks	(108,539)	(43,533)	-	(152,072)
	\$ (159,238)	\$ (59,785)	\$ -	\$ (219,023)
Capital Assets, net	<u>\$ 128,653</u>	<u>\$ (39,794)</u>	<u>\$ -</u>	<u>\$ 88,859</u>

For the fiscal year ended June 30, 2017, depreciation expense is allocated in the Statement of Activities by function as follows:

Instruction	\$ 58,252
Operation of plant	1,533
Total Depreciation Expense	<u>\$ 59,785</u>

Note 4 – Education Service and Support Provider

Academica Dade, LLC, an education service provider, provides administrative services to the School including, but not limited to, facility design, staffing recommendations, human resource coordination, regulatory compliance, legal and corporate upkeep, maintenance of the books and records, bookkeeping, budgeting and financial reporting and virtual services. The agreement between the School and the education service provider calls for a fee on a per student basis. The agreement is with Doral Academy, Inc. for a period of five years, through June 30, 2021, and unless terminated by the board shall be renewed along with any renewals to the charter agreement. During the year ended June 30, 2017, the School incurred \$65,925, in fees related to this agreement.

Academica Dade, LLC is located at 6340 Sunset Drive, Miami, Florida 33143.

Note 5 – Transactions with other divisions of Doral Academy, Inc.

During 2017, the School's facility was located on the premises of The Doral Academy ("Doral Academy", a school under The Doral Academy, Inc.). Management allocates a proportionate share of leases, salaries, lunch receipts, food and supplies, and other expenses to each school individually based on student enrollment. During 2017, the School reimbursed Doral Academy expenses totaling \$58,791.

The School's lunch program is shared with various charter schools under school under The Doral Academy, Inc. Revenues and expenses related to such program have been allocated based on FTE equivalent for purposes of presentation in the financial statements.

The Doral Academy, Inc. charges all its affiliated schools an assessment for shared corporate costs and accreditation expenses. The School paid The Doral Academy, Inc. \$21,600 in connection with these charges during the year.

Note 6 – Commitments, Contingencies, and Concentrations

The School entered into a lease agreement with Carlos Albizu University for its 44,585 square feet building including all ancillary facilities, outdoor areas and other improvements. The lease continues through July 31, 2020, as extended, with an option for one additional five-year term. The annual minimum rent during the current option term is \$1,035,000. In the event that the term of the lease is extended for the second option term (from August 1, 2020 through July 31, 2025) the annual minimum rent will be \$1,190,250. The lease was subsequently amended on April 1, 2012 and September 1, 2012 for an additional 15,000 and 13,500 square feet, respectively, to continue through the term of the lease. The rent for the additional space is calculated at \$20.00 per square foot.

Lease payments are allocated among School and Doral Academy based on enrollment and usage of facility. The allocation used for 2017, was approximately 12% for the School and 88% for Doral Academy.

For 2017, rent expense related to the facility lease totaled \$186,657. As of June 30, 2017, the School had approximately \$16,000 in prepaid rent.

Just Arts and Management Charter Middle School

(A charter school under The Doral Academy, Inc.)

Notes to Financial Statements

June 30, 2017

Note 6 – Commitments, Contingencies, and Concentrations (continued)

Future minimum payments under this lease, to be shared with Doral Academy, are as follows:

<u>Year</u>	
2017 - 2018	\$ 1,605,000
2018 - 2019	\$ 1,605,000
2019 - 2020	\$ 1,605,000

Contingencies and Concentrations

The School receives substantially all of its funding from the District under the Florida Education Finance Program (FEFP), which is based in part on a computation of the number of full-time equivalent (FTE) students attending different instructional programs. The accuracy of FTE student data submitted by individual schools and used in the FEFP computations is subject to audit by the state and, if found to be in error, could result in refunds to the state or in decreases to future funding allocations.

Additionally, the School receives various forms of federal, state and local funding which are subject to financial and compliance audits. It is the opinion of management that the amount of funding, if any, which may be remitted back to the state due to errors in the FTE student data or the amount of grant expenditures which may be disallowed by grantor agencies would not be material to the financial position of the School.

Pursuant to the Charter School contract with the School District, the District withholds an administrative fee of up to 5% of the qualifying revenues of the School. For the year ended June 30, 2017, administrative fees withheld by the School District totaled \$19,295.

Note 7 – Risk Management

The School is exposed to various risks of loss related to torts; thefts of, damage to and destruction of assets; administrative errors and omissions; personal injury; workers compensation and natural disasters for which the School carries commercial insurance.

Note 8 – Defined Contribution Retirement Plan

The School's personnel, who are leased through ADP TotalSource Group, Inc., are eligible to participate in a defined contribution 401(k) plan sponsored by the leasing company, covering employees who meet certain age and tenure requirements. Under the ADP TotalSource Retirement Savings Plan (the "Plan"), the School matches 100% of the employee's contribution up to 4% of the employee's compensation. The School contributed to the Plan \$8,883 for the year ended June 30, 2017. The School does not exercise any control or fiduciary responsibility over the Plan's assets, which are administered by Voya.

REQUIRED SUPPLEMENTARY INFORMATION

Just Arts and Management Charter Middle School
(A charter school under The Doral Academy, Inc.)

Statement of Revenues, Expenditures, and Changes in Fund Balance
For the year ended June 30, 2017

	General Fund		
	Original Budget	Final Budget	Actual
REVENUES			
State passed through local	\$ 933,280	\$ 979,127	\$ 977,562
Other revenue	-	2,000	3,077
Total Revenues	933,280	981,127	980,639
EXPENDITURES			
Current:			
Instruction	389,936	445,000	444,929
Board	33,800	33,350	28,100
School Administration	37,055	100,525	89,047
Fiscal Services	22,800	2,350	21,975
Central Services	27,200	26,750	25,026
Operation of Plant	164,706	169,279	157,887
Maintenance of Plant	11,000	9,066	187
Total Current Expenditures	686,497	786,320	767,151
Excess of Revenues			
Over Current Expenditures	246,783	194,807	213,488
Capital Outlay	-	21,000	19,991
Total Expenditures	686,497	807,320	787,142
Excess of Revenues Over Expenditures	246,783	173,807	193,497
Other financing sources (uses):			
Transfers in (out)	-	(17,021)	(16,151)
Net change in fund balance	246,783	156,786	177,346
Fund Balance at beginning of year	211,816	211,816	211,816
Fund Balance at end of year	\$ 458,599	\$ 368,602	\$ 389,162

Notes to Budgetary Comparison Schedule

An annual budget is adopted on the modified accrual basis of accounting, consistent with generally accepted accounting principles. Amendments to the budget can only be made with the approval of the Board of Directors.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT
OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Board of Directors of
Just Arts and Management Charter Middle School
Doral, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Just Arts and Management Charter Middle School (the "School") as of, and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School's basic financial statements and have issued our report thereon dated August 30, 2017.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

We issued a separate management letter dated August 30, 2017 pursuant to Chapter 10.850, Rules of the Auditor General.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.


CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida
August 30, 2017



MANAGEMENT LETTER

Board of Directors of
Just Arts and Management Charter Middle School
Doral, Florida

Report on the Financial Statements

We have audited the financial statements of Just Arts and Management Charter Middle School as of and for the fiscal year ended June 30, 2017 and have issued our report thereon dated August 30, 2017.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and Chapter 10.850, Rules of the Auditor General.

Other Reports and Schedules

We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in those reports and schedules, which are dated August 30, 2017, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report.

There were no findings and recommendations made in the preceding audit report.

Official Title

Section 10.854(1)(e)5., Rules of the Auditor General, requires the name or official title of the entity. The official title of the entity is Just Arts and Management Charter Middle School.

Financial Condition

Section 10.854(1)(e)2, Rules of the Auditor General, requires that we report the results of our determination as to whether or not Just Arts and Management Charter Middle School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that Just Arts and Management Charter Middle School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for Just Arts and Management Charter Middle School. It is management's responsibility to monitor Just Arts and Management Charter Middle School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same. We have applied such procedures as of the fiscal year end and no deteriorating financial condition has been noted.

Transparency

Sections 10.854(1)(e)7 and 10.855(13), Rules of the Auditor General, require that we report the results of our determination as to whether Just Arts and Management Charter Middle School maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that Just Arts and Management Charter Middle School maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

Other Matters

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we address in the management letter any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Section 10.854(1)(e)4., Rules of the Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and Florida House of Representatives, the Florida Auditor General, School Board of Miami-Dade County, Federal and other granting agencies, the Board of Directors, and applicable management and is not intended to be and should not be used by anyone other than these specified parties.

HUB GRANTIN, LLP
CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida
August 30, 2017