

Doral Academy High School  
(A Charter School under Doral Academy High School, Inc)  
Doral, Florida

Financial Statements And  
Independent Auditors' Report

June 30, 2008

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Doral Academy High School  
11100 NW 27 St.  
Doral, FL 33172

2007-2008

BOARD OF DIRECTORS

Victor Barroso, President and Chair  
Rene Roviroso  
Manny Cid  
Angela Ramos

SCHOOL ADMINISTRATION

Frank Jimenez, Vice President and Principal

OTHER NON-VOTING CORPORATE OFFICERS

Ileana Gomez, Vice President



## INDEPENDENT AUDITORS' REPORT

Board of Directors  
Doral Academy High School  
Doral, Florida

We have audited the accompanying basic financial statements of the governmental activities and each major fund of Doral Academy High School (the "School"), a charter school under Doral Academy High School, Inc., a component unit of the District School Board of Miami-Dade County, as of, and for the year ended June 30, 2008, which collectively comprises the School's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of the School's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the accompanying financial statements referred to above present only the financial position of Doral Academy High School at June 30, 2008, and the respective changes in financial position for the year then ended, and is not intended to be a complete presentation of Doral Academy High School, Inc.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities and each major fund of Doral Academy High School, Inc., as of June 30, 2008, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated August 27, 2008, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis and the budgetary comparison information on pages 4 through 8 and 23 through 24, respectively, are not a required part of the basic financial statements but are supplemental information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

A handwritten signature in cursive script that reads "Gravin & Associates, LLP".

CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida  
August 27, 2008

**Management's Discussion and Analysis**  
Doral Academy High School  
(A Charter School Under Doral Academy High School, Inc.)  
June 30, 2008

The corporate officers of the Doral Academy High School (the "School") have prepared this narrative overview and analysis of the School's financial activities for the fiscal year ended June 30, 2008.

**Financial Highlights**

1. The assets of the School exceeded its liabilities at June 30, 2008 by \$ 3,860,629 (net assets).
2. At year-end, the School had current assets on hand of \$ 2,540,414.
3. At the end of the school year, the school had accumulated a net increase of \$ 862,482 in net assets for the year.

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**Overview of the Financial Statements**

This discussion and analysis are intended to serve as an introduction to the School's basic financial statements. The School's financial statements for the year ended June 30, 2008 are presented under GASB 34. The financial statements have three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other required supplementary information in addition to the basic financial statements themselves.

*Government-Wide Financial Statements*

The *government-wide financial statements* are designed to provide readers with a broad overview of the School's finances, in a manner similar to a private-sector business.

The *Statement of Net Assets* presents information on all of the School's assets and liabilities. The difference between the two is reported as *net assets*. Over time increases or decreases in net assets may serve as an indicator of whether the financial position of the School is improving or deteriorating.

The *Statement of Activities* presents information on how the School's net assets changed during the fiscal year. All changes in net assets are reported when the underlying event occurs without regard to the timing of related cash flows. Accordingly, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

The government-wide financial statements can be found on pages 9 - 10 of this report.

*Fund Financial Statements*

A "fund" is a collection of related accounts grouped to maintain control over resources that have been segregated for specific activities, projects, or objectives. The School like other state and local governments uses fund accounting to ensure and report compliance with finance-related legal requirements.

All of the funds of the School are governmental funds. *Government Funds* are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. Government Fund financial statements, however, focus on *near-term* inflows and outflows of spendable resources, as well as on the balances of spendable resources which are available at the end of the fiscal year. Such information may be used to evaluate a government's requirements for near-term financing.

The Board of the School adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with the School's budget.

The basic governmental fund financial statements can be found on pages 11 - 15 of this report.

*Notes to Financial Statements*

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The notes to the financial statements can be found on pages 16 - 22 of this report.

**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted earlier, net assets may serve over time as a useful indicator of a charter school's financial position. In the case of the School, assets exceeded liabilities by \$ 3,860,629 at the close of the fiscal year. A summary of the School's net assets as of June 30, 2008 and 2007 follows:

	2008	2007
Cash	\$ 2,168,078	\$ 1,738,032
Accounts Receivable	-	7,695
Due from Agencies	59,793	103,182
Capital Assets, net	1,720,550	1,692,165
Prepaid Expenses	312,543	186,902
Total Assets	<u>\$ 4,260,964</u>	<u>\$ 3,727,976</u>
Accrued Liabilities	400,335	729,829
Total Liabilities	<u>\$ 400,335</u>	<u>\$ 729,829</u>
Invested in Capital Assets		
	1,720,550	1,692,165
Restricted	400,804	372,345
Unrestricted	1,739,275	933,637
Total Net Assets	<u>\$ 3,860,629</u>	<u>\$ 2,998,147</u>

At the end of the fiscal year, the School is able to report positive balances in total net assets.

A summary and analysis of the School's revenues and expenses for the years ended June 30, 2008 and 2007 follows:

	<u>2008</u>	<u>2007</u>
<b>REVENUES</b>		
Program Revenues		
Operating Grants and Contributions	\$ -	\$ -
Capital Outlay Funding	1,005,131	1,091,946
Charges for Services	308,313	241,454
General Revenues		
FTE nonspecific revenues	6,310,173	5,787,549
Other Revenue	<u>535,488</u>	<u>325,947</u>
Total Revenues	<u>\$ 8,159,105</u>	<u>\$ 7,446,896</u>
<b>EXPENSES</b>		
Component Unit Activities:		
Instruction	\$ 3,319,590	\$ 3,033,526
Instructional media services	-	527
Instructional Staff Training Services	9,698	3,122
Board	14,797	13,018
School Administration	1,139,014	693,147
Facilities Acquisition	49,668	38,253
Fiscal Services	170,707	298,733
Food Services	299,537	395,157
Central Services	144,569	147,779
Pupil Transportation Services	-	240
Operation of Plant	2,013,907	1,876,991
Maintenance of Plant	<u>135,136</u>	<u>81,943</u>
Total Expenses	<u>7,296,623</u>	<u>6,582,436</u>
Increase in Net Assets	862,481	864,460
Net Assets at Beginning of Year	<u>2,998,147</u>	<u>2,133,687</u>
Net Assets at End of Year	<u>\$ 3,860,629</u>	<u>\$ 2,998,147</u>

Doral Academy High School's revenue increased by \$ 712,209 partially due to an increase in FTE funding for increased enrollment, and expenses increased by \$ 714,187 in the current year. The School had an increase in its net assets of \$862,482 for the year.

### **School Location and Lease of Facility**

The School leases a facility located at 11100 NW 27<sup>th</sup> Street.

### **Articulation Agreement**

The School has a Sponsor-approved Articulation Agreement with the Doral Academy Charter Middle School (Grades 6 through 8). This Agreement gives enrollment preference to students enrolling at the Charter School who complete their course of education in the eighth grade of the Charter Middle School Program.



## **Accomplishments**

In 2008, Doral Academy High School was listed as one of the “Best High Schools in America” by U.S. News & World Report magazine. The School earned a letter grade of “A,” and ranked among the top highest-performing public high schools in Miami-Dade County. It also received a “School Recognition Award” from the State of Florida and the Superintendent’s Platinum Award for its achievement. Furthermore, Doral Academy High School’s graduation rate of over 97% in 2008 far exceeded the state and national average rates for Hispanics. The graduating class of 2008 combined received over \$600,000 in financial aid and scholarships to universities (in and out-of-state).

Doral Academy High School provides its students with a rigorous college preparatory curriculum, as well as a rich extra-curricular program of activities, including team sports and clubs. In 2008, the School’s football team was recognized for having a sweeping win on a scrimmage, and the Wrestling team made it to State finals. Several teams made it to Regional Semifinals, including the Girls Swimming team, the Boys’ Soccer team, the Tennis team, and the Track and Field team. In addition, a Doral Academy High School graduate was featured at a local gallery during Cultural Fridays in Little Havana’s Eighth Street District.

This past year, Doral Academy High School’s outdoor facilities underwent substantial renovations. As part of a joint community effort with the City of Doral, the School added state-of-the-art ball fields and courts to accommodate the softball, football, soccer, and basketball programs. In addition, City of Doral officials held an unveiling ceremony to announce the re-naming of the road on which Doral Academy High School is located, which is now “Firebird Way” (after Doral Academy High School’s mascot).

## **Capital Improvement Requirements**

The School maintains a continuous capital improvements program to enhance facilities and update fixtures and equipment as required.

## **FINANCIAL ANALYSIS OF THE GOVERNMENT’S FUND**

As noted earlier, the School uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

### **Governmental Funds**

The focus of the School’s *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the School’s financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government’s net resources available for spending at the end of the fiscal year.

At the end of the fiscal year, the School’s governmental fund reported a fund balance of \$ 2,140,079.

## Capital Assets

The School's investment in capital assets as of June 30, 2008 amounts to \$ 1,720,550 (net of accumulated depreciation). This investment in capital assets includes furniture, fixtures and computer equipment.

## School Enrollment

This past year, the School had approximately 938 students enrolled in grades nine through twelve.

## Governmental Fund Budget Analysis and Highlights

Prior to the start of the School's fiscal year, the Board of the Charter School adopted an annual budget. A budgetary comparison statement has been provided for the governmental fund to demonstrate compliance with the School's budget.

	Original Budget	Final Budget	Actual
<b>REVENUES</b>			
Program Revenues			
Capital Outlay Funding	\$ 970,000	\$ 930,000	\$ 1,005,131
Charges for Services	215,000	241,000	308,313
General Revenues			
FTE Nonspecific Revenues	5,335,000	5,673,000	6,310,173
Other Revenues	170,000	170,000	535,488
Total Revenues	<u>\$ 6,690,000</u>	<u>\$ 7,014,000</u>	<u>\$ 8,159,105</u>
<b>CURRENT EXPENSES</b>			
Component Unit Activities:			
Instruction	3,000,000	3,115,000	3,112,662
Pupil Personnel Services	-	-	-
Instructional Staff Training Services	10,000	10,000	9,698
Board	15,000	20,000	14,797
School Administration	1,100,000	1,140,000	1,139,014
Facilities Acquisition And Construction	5,000	7,500	5,775
Fiscal Services	150,000	170,000	170,707
Food Services	215,000	215,000	272,697
Central Services	182,000	150,000	144,568
Pupil Transportation Services	-	-	-
Operation of Plant	1,770,000	1,759,500	1,974,578
Maintenance of Plant	85,000	85,000	84,884
Total Current Expenses	<u>\$ 6,532,000</u>	<u>\$ 6,672,000</u>	<u>\$ 6,929,380</u>

## Requests for Information

This financial report is intended to provide a general overview of the finances of the Charter School. Requests for additional information may be addressed to Ms. Ana Martinez at Academica Dade, LLC 6361 Sunset Drive, Miami, Florida 33143.

Doral Academy High School  
(A charter school under Doral Academy High School, Inc)  
Statement of Net Assets  
June 30, 2008

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**Assets**

Current assets:

Cash	\$ 2,168,078
Prepaid expenses	312,543
Due from other agencies	<u>59,793</u>
	2,540,414

Capital assets, depreciable	2,761,270
Less: accumulated depreciation	<u>(1,040,720)</u>
	<u>1,720,550</u>

Total Assets \$ 4,260,964

**Liabilities and Net assets**

Current liabilities:

Salaries and wages payable	\$ 269,943
Accounts payable	<u>130,392</u>
Total Liabilities	400,335

Net assets:

Invested in capital assets	1,720,550
Restricted by lease agreement	400,804
Unrestricted	<u>1,739,275</u>
Total Net Assets	<u>3,860,629</u>

Total Liabilities and Net Assets \$ 4,260,964

The accompanying notes are an integral part of this financial statement.

Doral Academy High School  
(A charter school under Doral Academy High School, Inc)  
Statement of Activities  
For the year ended June 30, 2008

FUNCTIONS	Program Revenues				Net (Expense) Revenue and Changes in Net Assets
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
<b>Governmental activities:</b>					-
Instruction	\$ 3,319,590	\$ -	\$ -	\$ -	\$(3,319,590)
Instructional media services	-	-	-	-	-
Instructional staff training	9,698	-	-	-	(9,698)
Board	14,797	-	-	-	(14,797)
School administration	1,139,014	-	-	-	(1,139,014)
Facilities acquisition	49,668	-	-	-	(49,668)
Fiscal services	170,707	-	-	-	(170,707)
Food services	299,537	308,313	-	-	8,776
Central services	144,569	-	-	-	(144,569)
Operation of plant	2,013,907	-	-	1,005,131	(1,008,776)
Maintenance of plant	135,136	-	-	-	(135,136)
<b>Total governmental activities</b>	<u>7,296,623</u>	<u>308,313</u>	<u>-</u>	<u>1,005,131</u>	<u>(5,983,179)</u>
					FTE nonspecific revenues 6,310,173
					Interest and other revenue 535,488
					<u>862,482</u>
					Change in net assets
					Net assets, beginning 2,998,147
					<u>Net assets, ending \$ 3,860,629</u>

The accompanying notes are an integral part of this financial statement.

Doral Academy High School  
(A charter school under Doral Academy High School, Inc)  
Balance Sheet - Governmental Funds  
June 30, 2008

	General Fund	Special Revenue Fund	Total Governmental Funds
<b><u>Assets</u></b>			
Cash	\$ 2,165,882	\$ 2,196	\$ 2,168,078
Accounts receivable	-	-	-
Due from other agencies	-	59,793	59,793
Due from other funds	59,793	-	59,793
Prepaid expenses	312,543	-	312,543
Total Assets	<u>\$ 2,538,218</u>	<u>\$ 61,989</u>	<u>\$ 2,600,207</u>
<b><u>Liabilities</u></b>			
Salaries and wages payable	\$ 269,943	\$ -	\$ 269,943
Accounts payable	130,392	-	130,392
Due to other funds	-	59,793	59,793
Total Liabilities	<u>400,335</u>	<u>59,793</u>	<u>460,128</u>
<b><u>Fund balance</u></b>			
Reserved	400,804	-	400,804
Unreserved	1,737,079	2,196	1,739,275
	<u>2,137,883</u>	<u>2,196</u>	<u>2,140,079</u>
Total Liabilities and Fund Balance	<u>\$ 2,538,218</u>	<u>\$ 61,989</u>	<u>\$ 2,600,207</u>

The accompanying notes are an integral part of this financial statement.

Doral Academy High School  
(A charter school under Doral Academy High School, Inc)

Reconciliation of the Governmental Fund Balance Sheet to the Statement of Net Assets  
For the year ended June 30, 2008

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Total Fund Balance - Governmental Funds \$ 2,140,079

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets of \$2,761,270 net of accumulated depreciation of \$1,040,720 used in governmental activities are not financial resources and therefore are not reported in the fund. 1,720,550

Total Net Assets - Governmental Activities \$ 3,860,629

The accompanying notes are an integral part of this financial statement.

Doral Academy High School  
(A charter school under Doral Academy High School, Inc)  
Statement of Revenues, Expenditures and Changes in Fund Balance -Governmental Funds  
For the year ended June 30, 2008

	General Fund	Special Revenue Fund	Total Governmental Funds
<b>Revenues:</b>			
Capital outlay funding	\$ -	\$ 1,005,131	\$ 1,005,131
Local sources	6,310,173	-	6,310,173
Federal sources	-	308,313	308,313
Charges and other revenue	535,488	-	535,488
<b>Total Revenues</b>	<b>6,845,661</b>	<b>1,313,444</b>	<b>8,159,105</b>
<b>Expenditures:</b>			
<b>Current</b>			
Instruction	3,112,662	-	3,112,662
Instructional staff training services	9,698	-	9,698
Board	14,797	-	14,797
School Administration	1,139,014	-	1,139,014
Facilities acquisition	5,775	-	5,775
Fiscal services	170,707	-	170,707
Food services	-	272,697	272,697
Central services	144,568	-	144,568
Pupil transportation services	-	-	-
Operation of plant	969,447	1,005,131	1,974,578
Maintenance of plant	84,884	-	84,884
<b>Capital Outlay:</b>			
Other capital outlay	362,208	33,420	395,628
<b>Debt Service:</b>			
Redemption of Principal	-	-	-
Interest	-	-	-
<b>Total Expenditures</b>	<b>6,013,760</b>	<b>1,311,248</b>	<b>7,325,008</b>
Excess (deficit) of revenues over expenditures	831,901	2,196	834,097
Other financing sources	-	-	-
Net change in fund balance	831,901	2,196	834,097
Fund Balance at beginning of year	1,305,982	-	1,305,982
Fund Balance at end of year	<u>\$ 2,137,883</u>	<u>\$ 2,196</u>	<u>\$ 2,140,079</u>

The accompanying notes are an integral part of this financial statement.

Doral Academy High School  
(A charter school under Doral Academy High School, Inc)

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance  
of Governmental Funds to the Statement of Activities  
For the year ended June 30, 2008

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Net Change in Fund Balance - Governmental Funds \$ 834,097

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays of \$395,628 exceed depreciation expense of \$367,243.

(70,922)

Change in Net Assets of Governmental Activities

\$ 763,175

The accompanying notes are an integral part of this financial statement.



Doral Academy High School  
(A charter school under Doral Academy High School, Inc)  
Statement of Net Assets - Fiduciary Funds  
June 30, 2008

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	Agency Funds
<b><u>Assets</u></b>	
Cash	<u>\$ 30,858</u>
Total Assets	<u><u>\$ 30,858</u></u>
<b><u>Liabilities</u></b>	
Due to students and clubs	<u>\$ 30,858</u>
Total Liabilities	<u>\$ 30,858</u>
<b><u>Net assets</u></b>	<u><u>\$ -</u></u>

The accompanying notes are an integral part of this financial statement.

### **Note 1 – Organization and Operations**

Doral Academy High School (the "School"), is a charter school under Doral Academy High School, Inc., a not-for-profit corporation organized in the State of Florida. The governing body of the School is the board of directors of Doral Academy High School, Inc., which also governs other various charter schools. The School operates under a charter granted by the sponsoring district, the District School Board of Miami-Dade County (the "District"). The current charter expires on June 30, 2011 and is renewable for an additional 15 years by a mutual written agreement between the School and the District. During the term of the charter, the District may terminate the charter if good cause is shown. The School is considered a component unit of such District. The School is located in Doral, Florida for students from ninth through twelfth grades and is funded by the District.

These financial statements are for the year ended June 30, 2008, when approximately 938 students were enrolled for the school year.

### **Note 2 – Summary of Significant Accounting Policies**

#### Basis of presentation

Based on the guidance provided in the American Institute of Certified Public Accountants Audit and Accounting Guide – Audits for States and Local Governments and provisions of Florida Statutes, the School is presented as a governmental organization for financial statement reporting purposes.

#### Government-wide and Fund Financial Statements

##### *Government-wide Financial Statements*

The government-wide financial statements include the statement of net assets and the statement of activities. These statements report information for the School as a whole. Both statements report only governmental activities as the School does not engage in any business type activities. The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees; (2) operating grants and contributions which finance annual operating activities; and (3) capital grants and contributions which fund the acquisition, construction, or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions to these program uses. Other revenue sources not properly included with program revenues are reported as general revenues.

**Note 2 – Summary of Significant Accounting Policies (continued)**

*Fund Financial Statements*

Fund financial statements are provided for governmental funds. The operations of the funds are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, equity, revenues and expenditures. Major individual governmental funds, namely, the general and special revenue funds are reported as separate columns in the fund financial statements:

*General Fund* - is the School's primary operating fund. It accounts for all financial resources of the school, except those required to be accounted for in another fund.

*Special Revenue Fund* - accounts for specific revenue, such as capital outlay funding and federal lunch program that are legally restricted to expenditures for particular purposes.

Measurement Focus and Basis of Accounting

The financial statements of the School are prepared in accordance with generally accepted accounting principles (GAAP). The School's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) pronouncements. The government-wide financial statements apply Financial Accounting Standards Board (FASB) pronouncements and Accounting Principles Board (APB) opinions issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements, in which case, GASB prevails.

The government-wide statements report using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Revenues from non-exchange transactions are reported according to Governmental Accounting Standards Board (GASB) Statement No. 33 Accounting and Financial Reporting for Non-Exchange Transactions, as amended by GASB Statement No. 36 Recipient Reporting for Certain Shared Non-Exchange Revenues, they include grants and donations. On the accrual basis, revenues from grants and donations are recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. "Measurable" means the amount of the transaction can be determined. Available means collectible within the current period or soon enough thereafter to pay current liabilities. The School considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for long-term debt principal and interest which are reported as expenditures in the year due.

**Note 2 – Summary of Significant Accounting Policies (continued)**

Cash

Cash and cash equivalents include all highly liquid investments with a maturity of three months or less.

Due from Other Governments or Agencies

Amounts due to the School by other governments or agencies are for grants or programs under which the services have been provided by the School.

Capital Assets

The School's property, plant and equipment with useful lives of more than one year are stated at historical cost and comprehensively reported in the statement of net assets in the government-wide financial statements. Donated capital assets are recorded at their estimated fair market value on the date donated. The School generally capitalizes assets with cost of \$500 or more. Building improvements, additions and other capital outlays that significantly extend the useful life of an asset are capitalized. The costs of normal maintenance and repairs that do not add to the asset value or materially extend useful lives are not capitalized. Capital assets are depreciated using the straight-line method. When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts, and the resulting gain or loss is recorded in operations. Estimated useful lives, in years, for depreciable assets are as follows:

Improvements	10-15 Years
Textbooks	3 Years
Furniture, Equipment and Software	5 Years

Revenue Sources

Revenues for operations will be received primarily from the District pursuant to the funding provisions included in the School's charter. In accordance with the funding provisions of the charter and Section 1002.33, Florida Statutes, the School will report the number of full-time equivalent (FTE) students and related data to the District. Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of the full-time equivalent (FTE) students and related data to the Florida Department of Education (FDOE) for funding through the Florida Education Finance Program. Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the Florida Education Finance Program and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey periods. In addition, the school receives an annual allocation of charter school capital outlay funds for leasing of school facilities.

**Note 2 – Summary of Significant Accounting Policies (continued)**

Finally, the School may receive Federal awards for the enhancement of various educational programs. Federal awards are generally received based on applications submitted to and approved by various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred. Any excess amounts are recorded as deferred revenues until expended. Additionally, other revenues may be derived from various fundraising activities and certain other programs.

Post-retirement Benefits

The School provides no post-retirement benefits to its employees.

Compensated Absences

The School grants a specific number of days of sick and personal leave. Full time instructional employees are eligible to one day per month to up to ten days of active work during the ten-month period. Employees wishing to carry forward unused days, at year-end, may do so. The employees may only cash out if they have used three days or less of their sick and personal leave in that school year. The employees cannot cash out more than ten days per school year and are required to always maintain a minimum of ten unused days. The cash out value is eighty percent of their daily rate.

Government Accounting Standards Board (GASB) Statement 16, Accounting for Compensated Absences, requires governmental agencies to record as a liability the vested and future rights to sick and/or vacation leave. Accordingly, the financial statements include an accrual for such vested rights.

Income Taxes

Doral Academy High School, Inc. qualifies as a tax-exempt organization under Internal Revenue Code Section 501(c)(3), and is, therefore, exempt from income tax. Accordingly, no tax provision has been made in the accompanying financial statements.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Doral Academy High School  
(A charter school under Doral Academy High School, Inc.)  
Notes to Financial Statements  
June 30, 2008

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**Note 3 –Capital Assets**

The following schedule provides a summary of changes in capital assets, acquired substantially with public funds, for the period ended June 30, 2008:

	<u>Balance</u> 7/1/07	<u>Additions</u>	<u>Retirements</u>	<u>Balance</u> 6/30/08
Capital Assets:				
Improvements	\$ 777,416	\$ 16,562	\$ -	\$ 793,978
Software	9,131	-	(2,212)	6,919
Furniture, equipment and textbooks	<u>1,772,599</u>	<u>379,066</u>	<u>(191,292)</u>	<u>1,960,373</u>
Total Capital Assets	2,559,146	395,628	<u>(193,504)</u>	2,761,270
Less Accumulated Depreciation:				
Improvements	(46,253)	(39,537)		(85,790)
Software	(6,308)	(1,988)	2,212	(6,084)
Furniture, equipment and textbooks	<u>(814,420)</u>	<u>(325,718)</u>	<u>191,292</u>	<u>(948,846)</u>
Total Accumulated Depreciation	<u>(866,981)</u>	<u>(367,243)</u>	<u>193,504</u>	<u>(1,040,720)</u>
Capital Assets, net	<u>\$1,692,165</u>	<u>\$ 28,385</u>	<u>\$ -</u>	<u>\$1,720,550</u>

Depreciation expense for the period ended June 30, 2008 was \$367,243 and is allocated in the Statement of Activities to instruction and plant maintenance and operation.

**Note 4 –Management Agreement**

Academica Dade, LLC, a professional charter school management company, provides management and administrative services to the School including, but not limited to, facility design, staffing recommendations, human resource coordination, regulatory compliance, legal and corporate upkeep, maintenance of the books and records, bookkeeping, budgeting and financial reporting. The agreement between the School and the management company calls for a fee of \$450 per full time equivalent (FTE) student per year. The agreement is for a period of five years, through July 2009, with options to renew for a three year period and a two year period. During the year ended June 30, 2008, the School incurred approximately \$452,000, in management fees.

Academica Dade, LLC is located at 6361 Sunset Drive, Miami, Florida 33143 and its officers are:

Fernando Zulueta, President  
Magdalena Fresen, Vice President  
Amy Nunez, Secretary

**Note 5 – Transactions with Other Charter Schools and Other Revenues**

The School charged Doral Performing Arts and Entertainment Academy (a charter school operated by the same management company) for the use space under a usage fee agreement. Total usage fees charged under the agreement totaled \$176,805 for the year. The school also shared certain staff and other operating costs with Doral Academy Middle School (a charter school operated by the same management company). Total costs reimbursed to Doral Academy Middle School as of June 30, 2008 totaled approximately \$ 46,000. Finally, the school received approximately \$113,000 from Doral Academy Middle School for shared costs relating to the lunch program.

**Note 6 – Deposits Policy and Credit Risk**

It is the School's policy to maintain its cash and cash equivalents in major banks and in high grade investments. As of June 30, 2008, the carrying amount of the School's deposits was \$2,198,936 and the respective bank balances totaled \$242,747. Out of the total bank balances, \$100,000 was covered by the Federal Depository Insurance Corporation (FDIC). An additional balance of \$2,141,000 was fully collateralized by U.S. Government obligations under a repurchase agreement with Wachovia Bank.

**Note 7 – Commitments and Contingencies**

The School entered into a lease and security agreement with School Development, LLC (the "Landlord") for its 57,000 square feet building including all ancillary facilities, outdoor areas and other improvements. Presently, members of the Landlord are also stockholders of the company which is the sole owner of Academica Dade, LLC (See Note 4). Fixed initial annual payments under this agreement are based on a rate of \$23.15 per square footage of the building, which amount to approximately \$1,319,550 adjusted annually based on the Consumer Price Index (CPI) plus additional property costs including repairs, maintenance and insurance. The agreement continues through August 2024 with an option to renew for an additional five-year term. Under the agreement, the School must meet certain covenants and requirements, including a "Lease Payment Coverage Ratio" or not less than 1.10 to 1.00 and maintaining a reserve for property expenses such as repairs, maintenance, taxes or insurance. Finally, under this agreement the School has granted a first lien on its pledged revenues, which include all revenues collected by the school from the Florida Department of Education, the District, and all other sources. For 2008, rent expense totaled \$1,500,573, out which approximately \$1,472,000 related to facility lease. As of June 30, 2008, the School had a prepaid to the Landlord of \$135,826.

**Note 7 – Commitments and Contingencies (continued)**

Future minimum payments under these leases are as follows:

<u>Year</u>	
2009	\$1,477,625
2010	\$1,477,625
2011	\$1,477,625
2012	\$1,477,625
2013	\$1,477,625
2014-2018	\$7,388,125 (Total for five-year period)
2019-2023	\$7,388,125 (Total for five-year period)
2024	\$ 985,000

The School received substantially all of its revenues from Federal and local governmental agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and may be subject to audit by the grantor agencies.

**Note 8 – Risk Management**

The School is exposed to various risks of loss related to torts, thefts of, damage to and destruction of assets, errors and omissions and natural disasters for which the School carries commercial insurance. Settlement amounts have not exceeded insurance coverage for the past years. In addition, there were no reductions in insurance coverage from those in the prior year.



REQUIRED SUPPLEMENTARY INFORMATION

Doral Academy High School  
(A charter school under Doral Academy High School, Inc)  
Statement of Revenues, Expenditures, and Changes in Fund Balance  
For the year ended June 30, 2008

	General Fund		
	Original Budget	Final Budget	Actual
<b>REVENUES</b>			
Capital outlay funding	\$ -	\$ -	\$ -
Local Sources	5,335,000	5,673,000	6,310,173
Interest and other revenues	170,000	170,000	535,488
<b>Total Revenues</b>	<b>5,505,000</b>	<b>5,843,000</b>	<b>6,845,661</b>
<b>EXPENDITURES</b>			
Current:			
Instruction	\$ 3,000,000	\$ 3,115,000	\$ 3,112,662
Instructional Staff	-	-	-
Training Services	10,000	10,000	9,698
Board	15,000	20,000	14,797
School Administration	1,100,000	1,140,000	1,139,014
Facilities Acquisition & Construction	5,000	7,500	5,775
Fiscal Services	150,000	170,000	170,707
Food Services	-	-	-
Central Services	182,000	150,000	144,568
Operation of Plant	800,000	803,500	969,447
Maintenance of Plant	85,000	85,000	84,884
<b>Total Current Expenditures</b>	<b>5,347,000</b>	<b>5,501,000</b>	<b>5,651,552</b>
Excess of Revenues Over Current Expenditures	158,000	342,000	1,194,109
Capital Outlay:			
Other Capital Outlay	150,000	340,000	362,208
	150,000	340,000	362,208
<b>Total Expenditures</b>	<b>5,497,000</b>	<b>5,841,000</b>	<b>6,013,760</b>
Excess of Revenues Over Expenditures	8,000	2,000	831,901
Fund Balance at beginning of year	1,305,982	1,305,982	1,305,982
Fund Balance at end of year	\$ 1,313,982	\$ 1,307,982	\$ 2,137,883

Doral Academy High School  
(A charter school under Doral Academy High School, Inc)  
Statement of Revenues, Expenditures, and Changes in Fund Balance  
For the year ended June 30, 2008

	Special Revenue Fund		
	Original Budget	Final Budget	Actual
<b>REVENUES</b>			
Capital outlay funding	\$ 970,000	\$ 930,000	\$ 1,005,131
Lunch Program	215,000	241,000	308,313
Total Revenues	<u>1,185,000</u>	<u>1,171,000</u>	<u>\$ 1,313,444</u>
<b>EXPENDITURES</b>			
Current:			
Instruction	\$ -	\$ -	\$ -
Pupil Personnel Services	-	-	-
Board	-	-	-
General Administration	-	-	-
School Administration	-	-	-
Facilities Acquisition & Construction	-	-	-
Fiscal Services	-	-	-
Food Services	215,000	215,000	272,697
Central Services	-	-	-
Pupil Transportation	-	-	-
Operation of Plant	970,000	956,000	1,005,131
Maintenance of Plant	-	-	-
Community Services	-	-	-
Total Current Expenditures	<u>1,185,000</u>	<u>1,171,000</u>	<u>1,277,828</u>
Excess of Revenues Over Current Expenditures	<u>-</u>	<u>-</u>	<u>35,616</u>
Capital Outlay:			
Other Capital Outlay	-	-	33,420
Total Capital Outlay and Debt Service Expenditures	<u>-</u>	<u>-</u>	<u>33,420</u>
Total Expenditures	<u>1,185,000</u>	<u>1,171,000</u>	<u>1,311,248</u>
Excess of Revenues Over Expenditures	-	-	2,196
Fund Balance at beginning of year	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balance at end of year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,196</u>

GRAVIER  
&  
Associates  
CERTIFIED PUBLIC ACCOUNTANTS

REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND OTHER  
MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS

Board of Directors of  
Doral Academy High School  
Doral, Florida

We have audited the financial statements of Doral Academy High School (the "School") as of, and for the year ended June 30, 2008, and have issued our report thereon dated August 27, 2008. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audits, we considered the School's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the School's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the School's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the School's financial statements that is more than inconsequential will not be prevented or detected by the School's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the School's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We also consider the significant deficiency described above at item 07-01, to be a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of management, the audit committee, the Auditor General of the State of Florida and the School Board of Miami-Dade County and is not intended to be and should not be used by anyone other than these specified parties.

*Gravie & Associates, CP*

CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida  
August 27, 2008



## MANAGEMENT LETTER

Board of Directors of  
Doral Academy High School  
Doral, Florida

We have audited the accompanying basic financial statements of Doral Academy High School as of and for the year ended June 30, 2008 and have issued our report thereon dated August 27, 2008.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and Government Auditing Standards, issued by the Comptroller General of the United States. We have issued our Independent Auditors' Report on Internal Control Over Financial Reporting and Compliance and Other Matters dated August 27, 2008. Disclosures in that report, if any, should be considered in conjunction with this management letter.

Additionally, our audit was conducted in accordance with the provisions of Chapter 10.850, Rules of the Auditor General which govern the conduct of charter school audits performed in the State of Florida and require that certain items be addressed in this letter. Those items, as outlined in Section 10.854, are as follows:

1. A statement as to whether or not corrective actions have been taken to address significant findings and recommendations made in the preceding annual financial audit report.

The recommendations made in the preceding annual financial audit report have been corrected except as noted in item # 3 below.

2. A statement as to whether the School has met one or more conditions described in Section 218.503 (1) Florida Statutes, and identification of the specific condition.

The School has not met one or more of the conditions described in Section 218.503 (1) Florida Statutes.

3. Recommendations to improve the School's present financial management, accounting procedures and internal controls.

The following are recommendations to improve the School's financial management, accounting procedures and internal controls:

**ML 08-01 CAPITAL ASSETS (Repeat observation from prior year)**

Observation

We noted that a periodic inventory of capital assets is not performed for the purpose of identifying serviceable assets and removing those that are obsolete or have been disposed of.

Recommendation

Although removing fully depreciated capital assets does not impact the reported net book value, the gross capital assets and accumulated depreciation account will continue to grow infinitely unless a periodic "clean-out" is not performed. Management should consider implementing a physical inventory at least annually.

**ML 08-02 INTERNAL FUND (Repeat observation from prior year)**

Observation

We noted that internal fund transactions are recorded on a pure cash basis. Outstanding checks, outstanding deposits and accruals are not reflected.

Recommendation

Although the activity in the internal fund is generally not material to the financial statement taken as a whole, controls can be enhanced by implementing full accrual accounting for the activity in the School's internal fund.

4. Violations of laws, regulations, contracts or grant agreements, or abuse that have occurred, or are likely to have occurred, that have an effect on the determination of financial amounts that are less than material but more than inconsequential.

No such violations have been noted during the audit.

5. Matters that are inconsequential to the determination of financial statement amounts considering both quantitative and qualitative factors, including the following:
  - a. Violations of laws, rules, regulations and contractual provisions or abuse that have occurred, or are likely to have occurred,
  - b. Improper expenditures or illegal acts that would have an immaterial effect on the financial statements.
  - c. Control deficiencies that are not significant deficiencies, including, but not limited to:
    - i. Improper or inadequate accounting procedures (e.g., the omission of required disclosures from the annual financial statements).
    - ii. Failures to properly record financial transactions.
    - iii. Inaccuracies, shortages, defalcations, and instances of fraud discovered by, or that come to the attention of, the auditor.

No such conditions were noted during the audit.

6. The name or official title of the School.

The name and title are disclosed in the accompanying financial statements.

7. A statement that the auditor applied financial condition assessment procedures pursuant to Rule 10.855(10).

We have applied such procedures and no deteriorating financial condition has been noted.

*Gravin & Associates, LLP*

CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida  
August 27, 2008



**Doral Academy High School**

September 3, 2008

Gravier & Associates  
201 Alhambra Circle, Suite 901  
Coral Gables, FL 33134

**RE: MANAGEMENT'S RESPONSES TO AUDITOR'S RECOMMENDATIONS**

The following is the response by the School's Board of Directors to your recommendations:

**PRIOR YEAR RECOMMENDATIONS**

**08-01 Recommendation – Capital Assets**

Although removing fully depreciated capital assets does not impact the reported net book value, the gross capital assets and accumulated depreciation account will continue to grow infinitely unless a periodic "clean out" is not performed. Management should consider implementing a physical inventory at least annually.

**Management Response**

Management will follow the auditor's recommendation and implement and perform a "clean out" of obsolete or no longer in service assets during the School's annual physical inventory.

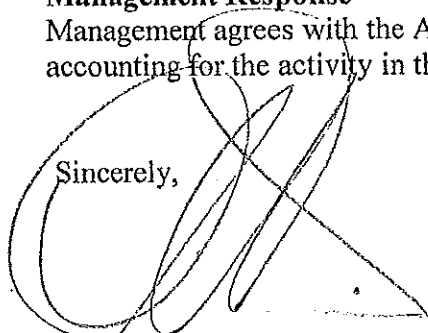
**08-02 Recommendation – Internal Fund**

Although the activity in the internal fund is generally not material to the financial statement taken as a whole, controls can be enhanced by implementing full accrual accounting for the activity in the School's internal fund.

**Management Response**

Management agrees with the Auditors recommendation to implement full accrual accounting for the activity in the School's internal fund.

Sincerely,



Ana Maria Martinez  
Authorized Signor for Doral Academy High School, Inc.