

Just Arts and Management Charter Middle School
(A charter school under
The Doral Academy, Inc.)
(A Charter School and Component Unit
of the School Board of Miami Dade County, Florida)

Doral, Florida

Financial Statements and
Independent Auditors' Report

June 30, 2013

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Just Arts and Management Charter Middle School

W/L#: 6083

2450 NW 97th Avenue
Doral, FL 33172

2012-2013

BOARD OF DIRECTORS

Angela Ramos, President and Chair
Luis Fuste, Vice Chair and Treasurer
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SCHOOL ADMINISTRATION

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Just Arts and Management Charter Middle School
Doral, Florida

We have audited the accompanying financial statements of the governmental activities and each major fund of Just Arts and Management Charter Middle School (the "School"), a charter school under The Doral Academy, Inc., which is a component unit of the District School Board of Miami-Dade County, as of, and for the year ended June 30, 2013, which collectively comprises the School's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of Just Arts and Management Charter Middle School at June 30, 2013, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

As described in Note 1, the accompanying financial statements referred to above present only the financial position of Just Arts and Management Charter Middle School at June 30, 2013, and the respective changes in financial position for the year then ended, and is not intended to be a complete presentation of The Doral Academy, Inc. These financial statements do not purport to and do not present fairly the financial position of The Doral Academy, Inc. as of June 30, 2013 and its changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Required Supplementary Information

In accordance with *Government Auditing Standards*, we have also issued our report dated August 30, 2013, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 4 through 8 and 25 through 26 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

HLB Grainger, LLP

CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida
August 30, 2013

Management's Discussion and Analysis
Just Arts and Management Charter Middle School
(A Charter School Under The Doral Academy, Inc.)
June 30, 2013

The corporate officers of Just Arts and Management Charter Middle School (the "School") have prepared this narrative overview and analysis of the School's financial activities for the fiscal year ended June 30, 2013.

Financial Highlights

1. The assets of the School exceeded its liabilities at June 30, 2013 by \$140,525 (net assets).
2. At year-end, the School had current assets on hand of \$204,609.
3. The net assets of the School increased by \$140,525 during the year.
4. The unassigned fund balance at year end was \$196,932

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the School's basic financial statements. The School's financial statements for the year ended June 30, 2013 are presented in accordance with GASB Codification Section 2200. The financial statements have three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other required supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements

The *government-wide financial statements* are designed to provide readers with a broad overview of the School's finances, in a manner similar to a private-sector business.

The *Statement of Net Assets* presents information on all of the School's assets and liabilities. The difference between the two is reported as *net assets*. Over time increases or decreases in net assets may serve as an indicator of whether the financial position of the School is improving or deteriorating.

The *Statement of Activities* presents information on how the School's net assets changed during the fiscal year. All changes in net assets are reported when the underlying event occurs without regard to the timing of related cash flows. Accordingly, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

The government-wide financial statements can be found on pages 9 - 10 of this report.

Fund Financial Statements

A "fund" is a collection of related accounts grouped to maintain control over resources that have been segregated for specific activities, projects, or objectives. The School like other state and local governments uses fund accounting to ensure and report compliance with finance-related legal requirements.

All of the funds of the School are governmental funds. *Governmental Funds* are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. Governmental Fund financial statements, however, focus on *near-term* inflows and outflows of spendable resources, as well as on the balances of spendable resources which are available at the end of the fiscal year. Such information may be used to evaluate a government's requirements for near-term financing.

The Board of the School adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with the School's budget.

The basic governmental fund financial statements can be found on pages 11 - 14 of this report.

Notes to Financial Statements

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The notes to the financial statements can be found on pages 15 – 24 of this report.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net assets may serve over time as a useful indicator of a charter school's financial position. In the case of the School, assets exceeded liabilities by \$140,525 at the close of the fiscal year. A summary of the School's net assets as of June 30, 2013 are as follows:

	2013
Cash	\$ 31,307
Due from Other Agencies	165,625
Prepaid Expenses	7,677
Capital Assets, net	135,916
Total Assets	<u>\$ 340,525</u>
Due to other charter schools	200,000
Total Liabilities	<u>\$ 200,000</u>
Invested in Capital Assets, net of related debt	-
Unrestricted	140,525
Total Net Assets	<u>\$ 140,525</u>

At the end of the fiscal year, the School is able to report positive balances in total net assets.

A summary and analysis of the School's revenues and expenses for the years ended June 30, 2013 follows:

	2013
REVENUES	
Program Revenues	
Capital Outlay Funding	\$ 26,448
Operating Grants	176,152
Charges for Services	25,453
Lunch Program	-
General Revenues	
FTE nonspecific revenues	<u>515,152</u>
 Total Revenues	 <u>\$ 743,205</u>
 EXPENSES	
Component Unit Activities:	
Instruction	\$ 332,627
Instructional Staff Training Services	531
School Administration	78,677
Fiscal Services	14,100
Food Services	30,474
Central Services	17,601
Operation of Plant	128,019
Maintenance of Plant	<u>651</u>
Total Expenses	602,680
Increase in Net Assets	140,525
Net Assets at Beginning of Year	-
Net Assets at End of Year	<u>\$ 140,525</u>

The 2012-2013 school-year was the first year of operation for the School. Accordingly, the financial statement has no comparison with prior year results. Comparative analysis will be provided in future years when prior year information is available.

School Location and Lease of Facility

The School leases a facility located at 2450 NW 97th Avenue, Doral, Florida 33172. The School is located within The Doral Academy campus.

Capital Improvement Requirements

The School maintains a continuous capital improvements program to enhance facilities and update fixtures and equipment as required.

Accomplishments

Just Arts and Management (JAM) Charter Middle School opened its doors this year to 96 students in 6th grade.

Throughout the year, JAM students participated in various community service projects (benefiting charities such as United Way, St. Jude Children's Research Hospital, and Amigos for Kids), as well as school-based fundraisers (Scholastic Book Fair and World's Finest Chocolate). Students were recognized for various accomplishments throughout the year, including their winning performance in:

- National Scripts Spelling Bee (1st Place)
- Art Contests and Exhibitions: National School Choice Week Contest (3rd place), Home is Where the Heart Is, 2013 Youth Fair-Fine Arts Department Exhibition, and the Women's History Month Exhibition
- Music Awards: Miami-Dade County Fair Vocal Competition (1st Place Trio) and Miami Dade Fair Instrumental Competition (1st Place Guitar Group).

JAM students participated in various clubs and team sports, including Spanish Club, Art Club, Morning Crew, Chorus, and Safety Patrols. Students also participated in school-based events such as Career Day, Hispanic Heritage Celebration, Gallery Night, Field Day, and FCAT Pep Rally, as well as musical productions, including the Annual Holiday Show and the End of the Year Musical: "Aladdin."

The mission of JAM Charter Middle is to prepare students for secondary studies and beyond through an innovative, in-depth, thematic educational program that emphasizes the entrepreneurial and business aspects of the Music industry by exposing students to a curriculum centered on the performing arts. JAM is a school where teachers and administrators spiritedly collaborate, where parents and community members enthusiastically participate, and where young adolescents eagerly engage in the learning and discovery of meaningful content. As part of the Project Based Learning approach educators and community members collaborate to plan interdisciplinary thematic units based upon core curricular standards and instructional methodologies reflecting best practices in middle school education.

FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUND

As noted earlier, the School uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the School's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the School's financing requirements. In particular, the *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

Most of the School's operations are funded in the General Fund. The majority of the General Fund revenues are distributed to the School by the District through the Florida Education Finance Program (FEFP), which uses formulas to distribute state funds and an amount of local property taxes (i.e., required local effort) established each year by the Florida Legislature.

At the end of the fiscal year, the School's governmental general fund reported a fund balance of \$204,609. The fund balance unassigned and available for spending at the School's discretion is \$196,932. These funds will be available for the School's future ongoing operations.

Capital Assets

The School's investment in capital assets as of June 30, 2013 amounts to \$135,916 (net of accumulated depreciation). This investment in capital assets includes furniture, fixtures and computer equipment. This investment in capital assets includes improvements, furniture, fixtures and computer equipment. As of June 30, 2013, the School had \$200,000 in long-term debt associated to its capital assets and working capital.

Governmental Fund Budget Analysis and Highlights

Prior to the start of the School's fiscal year, the Board of the Charter School adopted an annual budget. A budgetary comparison statement has been provided for the governmental fund to demonstrate compliance with the School's budget.

	Governmental Fund		
	Original Budget	Final Actual	Actual
REVENUES			
Program Revenues			
State capital outlay funding	\$ -	\$ 27,000	\$ 26,448
Federal Sources	150,000	162,000	161,858
Lunch Fees	15,000	25,000	25,453
Federal School Lunch	-	15,000	14,294
General Revenues			
FTE nonspecific revenues	524,000	515,000	515,152
Total Revenues	<u>\$ 689,000</u>	<u>\$ 744,000</u>	<u>\$ 743,205</u>
CURRENT EXPENDITURES			
Component Unit Activities:			
Instruction	\$ 325,000	\$ 320,000	\$ 319,310
Instructional Staff Training Services	1,000	750	531
School Administration	100,000	80,000	78,677
Fiscal Services	20,000	14,500	14,100
Food Services	15,000	30,000	30,474
Central Services	20,000	18,000	17,601
Operation of Plant	70,000	129,000	128,018
Maintenance of Plant	7,000	750	651
Total Current Expenditures	<u>\$ 558,000</u>	<u>\$ 593,000</u>	<u>\$ 589,362</u>

Requests for Information

This financial report is intended to provide a general overview of the finances of the Charter School. Requests for additional information may be addressed to Ms. Ana Martinez at Academica Dade, LLC, 6340 Sunset Drive, Miami, Florida 33143.

Just Arts and Management Charter Middle School
(A charter school under Doral Academy, Inc.)

Statement of Net Assets
June 30, 2013

Assets

Current assets:

Cash and cash equivalents	\$	31,307
Due from other agencies		165,625
Prepaid expenses		<u>7,677</u>
		204,609

Capital assets, depreciable		149,234
Less: accumulated depreciation		<u>(13,318)</u>
		135,916

Total Assets \$ 340,525

Liabilities and Net Assets

Due to other charter schools, long-term	\$	<u>200,000</u>
Total Liabilities		200,000

Net assets:

Invested in capital assets, net of related debt		-
Unrestricted		<u>140,525</u>
Total Net Assets		<u>140,525</u>

Total Liabilities and Net Assets \$ 340,525

The accompanying notes are an integral
part of this financial statement.

Just Arts and Management Charter Middle School
(A charter school under Doral Academy, Inc.)

Statement of Activities
For the year ended June 30, 2013

FUNCTIONS	Program Revenues				Net (Expense) Revenue and Changes in Net Assets
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
Governmental activities:					
Instruction	\$ 332,627	\$ -	\$ 161,858	\$ -	\$ (170,769)
Instructional staff training	531	-	-	-	(531)
School administration	78,677	-	-	-	(78,677)
Fiscal services	14,100	-	-	-	(14,100)
Food services	30,474	25,453	14,294	-	9,273
Central services	17,601	-	-	-	(17,601)
Operation of plant	128,019	-	-	26,448	(101,571)
Maintenance of plant	651	-	-	-	(651)
Total governmental activities	602,680	25,453	176,152	26,448	(374,627)
					FTE nonspecific revenues
					515,152
					Change in net assets
					140,525
					Net assets, beginning
					-
					Net assets, ending
					\$ 140,525

The accompanying notes are an integral part of this financial statement.

Just Arts and Management Charter Middle School
(A charter school under Doral Academy, Inc.)

Balance Sheet - Governmental Funds
June 30, 2013

	General Fund	Special Revenue Fund	Total Governmental Funds
<u>Assets</u>			
Cash and cash equivalents	\$ 31,307	\$ -	\$ 31,307
Due from other government agencies	-	165,625	165,625
Prepaid expenses	7,677	-	7,677
Due from funds	165,625	-	165,625
Total Assets	<u>\$ 204,609</u>	<u>\$ 165,625</u>	<u>\$ 370,234</u>
<u>Liabilities</u>			
Due to other charter schools		\$ 165,625	\$ 165,625
Total Liabilities	<u>-</u>	<u>165,625</u>	<u>165,625</u>
<u>Fund balance</u>			
Nonspendable, not in spendable form	7,677	-	7,677
Unassigned	196,932	-	196,932
	<u>204,609</u>	<u>-</u>	<u>204,609</u>
Total Liabilities and Fund Balance	<u>\$ 204,609</u>	<u>\$ 165,625</u>	<u>\$ 370,234</u>

The accompanying notes are an integral part of this financial statement.

Just Arts and Management Charter Middle School
(A charter school under Doral Academy, Inc.)

Reconciliation of the Governmental Fund Balance Sheet to the Statement of Net Assets
For the year ended June 30, 2013

Total Fund Balance - Governmental Funds \$ 204,609

Amounts reported for governmental activities in the statement of net assets are different because:

Long-term liabilities of \$200,000 used in governmental activities are not financial resources and therefore are not reported in the fund.

(200,000)

Capital assets of \$149,234 net of accumulated depreciation of \$13,318 used in governmental activities are not financial resources and therefore are not reported in the fund.

135,916

Total Net Assets - Governmental Activities

\$ 140,525

The accompanying notes are an integral part of this financial statement.

Just Arts and Management Charter Middle School
(A charter school under Doral Academy, Inc.)

Statement of Revenues, Expenditures, and Changes in Fund Balance - Governmental Funds
For the year ended June 30, 2013

	General Fund	Special Revenue Fund	Total Governmental Funds
Revenues:			
State capital outlay funding	\$ -	\$ 26,448	\$ 26,448
State passed through local	515,152	-	515,152
Federal sources	-	161,858	161,858
Federal school lunch	-	14,294	14,294
Lunch fees	-	25,453	25,453
Total Revenues	515,152	228,053	743,205
Expenditures:			
Current			
Instruction	272,669	46,641	319,310
Instructional staff training services	531	-	531
School administration	78,677	-	78,677
Fiscal services	14,100	-	14,100
Food services	-	30,474	30,474
Central services	17,601	-	17,601
Operation of plant	101,570	26,448	128,018
Maintenance of plant	651	-	651
Capital Outlay:			
Other capital outlay	35,504	113,730	149,234
Total Expenditures	521,303	217,293	738,596
Excess of revenues over expenditures	(6,151)	10,760	4,609
Other financing sources:			
Transfers in and (out)	10,760	(10,760)	-
Advances from other charter schools	200,000	-	200,000
Net change in fund balance	204,609	-	204,609
Fund Balance at beginning of year	-	-	-
Fund Balance at end of year	<u>\$ 204,609</u>	<u>\$ -</u>	<u>\$ 204,609</u>

The accompanying notes are an integral part of this financial statement.

Just Arts and Management Charter Middle School
(A charter school under Doral Academy, Inc.)

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance
of Governmental Funds to the Statement of Activities
For the year ended June 30, 2013

Net Change in Fund Balance - Governmental Funds \$ 204,609

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays of \$149,234 exceed depreciation expense of \$13,318. 135,916

The proceeds from long-term debt issuance provide current financial resources to government funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of debt principal is an expenditure in the governmental funds but the repayment reduces long-term liabilities in the statement of net assets. This is the amount by which proceeds of \$200,000 exceeded repayments of \$0 in the current period. (200,000)

Change in Net Assets of Governmental Activities \$ 140,525

The accompanying notes are an integral part of this financial statement.

Note 1 – Summary of Significant Accounting Policies

Just Arts and Management Charter Middle School (the "School"), is a component unit of the School Board of Miami-Dade County, Florida (the "District"). The Schools charter is held by The Doral Academy, Inc., a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not-For-Profit Corporation Act. The governing body of the School is the board of directors of The Doral Academy, Inc., which is composed of four members and also governs other charter schools.

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter granted by the sponsoring district, the School Board of Miami-Dade County, Florida. The current charter expires on June 30, 2017 and is renewable for an additional term pursuant to law and/or by a mutual written agreement between the School and the District. At the end of the term of the charter, the District may choose not to renew the charter under the grounds specified in the charter in which case the District is required to notify the School in writing at least 90 days prior to the charters expiration. During the term of the charter, the District may terminate the charter if good cause is shown.

The School is located in Doral, Florida for students from six through eighth grades. These financial statements are for the period from inception through June 30, 2013, when approximately 94 sixth grade students were enrolled for the school year.

Basis of Presentation

The School's accounting policies conform to accounting principles generally accepted in the United States as applicable to state and local governments. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

Government-wide and Fund Financial Statements

Government-wide Financial Statements

The government-wide financial statements include the statement of net assets and the statement of activities. These statements report information for the School as a whole. Any internal interfund activity has been eliminated from these financial statements. Both statements report only governmental activities as the School does not engage in any business type activities. These statements also do not include fiduciary funds.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity.

Note 1 – Summary of Significant Accounting Policies (continued)

Program revenues include: (1) charges for services, such as food service and student activity fees (2) operating grants such as the National School Lunch Program, Federal grants, and other state allocations; and (3) capital grants specific to capital outlay. Other revenue sources not properly included with program revenues are reported as general revenues

Fund Financial Statements

Fund financial statements are provided for governmental funds. The operations of the funds are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, equity, revenues and expenditures. Major individual governmental funds are reported as separate columns in the fund financial statements:

General Fund - is the School's primary operating fund. It accounts for all financial resources of the school, except those required to be accounted for in another fund.

Special Revenue Fund - accounts for specific revenue, such as capital outlay funding and federal lunch program that are legally restricted to expenditures for particular purposes.

Measurement Focus and Basis of Accounting

The financial statements of the School are prepared in accordance with generally accepted accounting principles (GAAP). The School's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) *Codification of Accounting and Financial Reporting Guidance*.

The government-wide statements report using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Revenues from non-exchange transactions are reported according to GASB Codification Section 1600.111 and Section N50 *Accounting and Financial Reporting for Non-Exchange Transactions*. On the accrual basis, revenues from grants and donations are recognized in the fiscal year in which all eligibility requirements have been satisfied.

The School recognizes assets of non-exchange transactions in the period when the underlying transaction occurs, when an enforceable legal claim has arisen, or when all eligibility requirements are met. Revenues are recognized, on the modified accrual basis, when they are measurable and available. Non-exchange transactions occur when the school provides (or receives) value to (from) another party without receiving (or giving) equal or nearly equal value in return. Most donations are examples of non-exchange transactions. Revenues from grants and donations are recognized on the accrual basis, in the fiscal year in which all eligibility requirements have been satisfied.

Note 1 – Summary of Significant Accounting Policies (continued)

Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. “Measurable” means the amount of the transaction can be determined. Available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The School considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Florida Education Finance Program (FEFP) revenues are recognized when received. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Charges for services and fees are recognized when cash is collected as amounts are not measurable. When grant terms provide that the expenditure of funds is the prime factor for determining eligibility for federal, state, and other grant funds, revenue is recognized at the time the expenditure is made. Expenditures are recorded when the related fund liability is incurred, except for long-term debt principal and interest which are reported as expenditures in the year due.

Budgets and Budgetary Accounting

In compliance with Florida Statutes, the Board of Directors adopts an annual budget using the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the object level (e.g. salaries and benefits, purchased services, materials and supplies and capital outlay) within each activity (e.g. instruction, pupil personnel services and school administration). Revisions to the annual budget are approved by the Board.

Deposits and Investments

All deposits are held in major banks and high grade investments. The School has not adopted a formal investment policy; however the School invests excess deposit funds in collateralized repurchase agreements. Cash and cash equivalents include all highly liquid investments with a maturity of three months or less. All deposits and investments in repurchase agreements are carried at cost plus accrued interest.

Inter-fund Transfers

Outstanding balances between funds are reported as “due to/from other funds. Inter-fund transfers are made to move any excess or shortage of funds derived from the National School Lunch Program from the Special Revenue Fund to the General Fund.

Due from Other Governments or Agencies

Amounts due to the School by other governments or agencies are for grants or programs under which the services have been provided by the School.

Note 1 – Summary of Significant Accounting Policies (continued)

Capital Assets

The School's property, plant and equipment with useful lives of more than one year are stated at historical cost and comprehensively reported in the statement of net assets in the government-wide financial statements. Donated capital assets are recorded at their estimated fair market value on the date donated. The School generally capitalizes assets with cost of \$500 or more. Building improvements, additions and other capital outlays that significantly extend the useful life of an asset are capitalized. The costs of normal maintenance and repairs that do not add to the asset value or materially extend useful lives are not capitalized. Capital assets are depreciated using the straight-line method. When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts, and the resulting gain or loss is recorded in operations. Estimated useful lives, in years, for depreciable assets are as follows:

Furniture, Equipment, and Computers	5 Years
Textbooks and Software	3 Years

Long –Term Debt

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net assets. In the fund financial statements, governmental fund types report the face amount of debt issued as other financing sources.

Revenue Sources

Revenues for operations will be received primarily from the District pursuant to the funding provisions included in the School's charter. In accordance with the funding provisions of the charter and Section 1002.33, Florida Statutes, the School will report the number of full-time equivalent (FTE) students and related data to the District. Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of the full-time equivalent (FTE) students and related data to the Florida Department of Education (FDOE) for funding through the FEFP. Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey periods. After review and verification of FTE reports and supporting documentation, the FDOE may adjust subsequent fiscal period allocations of FEFP funding for prior year errors disclosed by its review as well as to prevent statewide allocations from exceeding the amount authorized by the Legislature. Normally, such adjustments are treated as reductions of revenue in the year the adjustment is made.

In addition, the School receives state funds through the District under charter school capital outlay funding pursuant to Section 1013.62, Florida Statutes. Funds are based on a capital outlay plan submitted to the District and are to be used for lease of school facilities.

Note 1 – Summary of Significant Accounting Policies (continued)

Finally, the School also receives Federal awards for the enhancement of various educational programs. Federal awards are generally received based on applications submitted to and approved by various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred. Any excess amounts are recorded as deferred revenues until expended. Additionally, other revenues may be derived from various fundraising activities and certain other programs.

Compensated Absences

The School grants a specific number of sick days. Full time instructional employees are eligible to one day per month to up to ten days of active work during the ten-month period (a “benefit year”). In the event that available time is not used by the end of the benefit year, employees may “rollover” all unused days for use in future benefit years. There is an opportunity to “cash out” unused sick days however, the employees may only cash out if they have used three days or less of their sick leave in that benefit year. Employees may not cash out more than ten days per school year and are required to always maintain a minimum of twenty-one unused days in order to cash out. The cash out value is eighty percent of their current daily rate. There is no termination payment for accumulated unused sick days.

GASB Codification Section C60, *Accounting for Compensated Absences*, provides that compensated absences that are contingent on a specific event that is outside the control of the employer and employee should be accounted for in the period those events take place. Accordingly, these financial statements do not include an accrual for compensated absences available to be used in future benefits years.

The School also provides certain days to be used for specific personal matters such as family death and jury duty. Because the use of such days is contingent upon those events taking place and such events are out of the control of both the employer and the employee, there is no accrual for such days.

Income Taxes

The Doral Academy, Inc. qualifies as a tax-exempt organization under Internal Revenue Code Section 501(c)(3), and is, therefore, exempt from income tax. Accordingly, no tax provision has been made in the accompanying financial statements.

Subsequent Events

In accordance with GASB Codification Section 2250.106, the School has evaluated subsequent events and transactions for potential recognition or disclosure through August 30, 2013, which is the date the financial statements were available to be issued.

Note 1 – Summary of Significant Accounting Policies (continued)

Net assets and Fund balance classifications

Government-wide financial statements

Equity is classified as net assets and displayed in three components:

- a) Invested in capital assets, net of related debt - consists of capital assets net of accumulated depreciation and reduced by the outstanding balances of any borrowings that are attributable to the acquisition or improvement of those assets.
- b) Restricted net assets - consists of net assets with constraints placed on their use either by external groups such as creditors, grantors, contributors or laws or regulations of other governments.
- c) Unrestricted net assets - all other net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

Fund financial statements

Under GASB Codification Section 1800.142, *Fund Balance Reporting and Governmental Fund Type Definitions*. This Statement defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be properly reported within one of the fund balance categories list below:

- a) Nonspendable - includes amounts that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact. Consists of fund balances associated with inventories, prepaid expenses, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed, or assigned). All nonspendable fund balances at year end relate to not in spendable form assets.
- b) Restricted - fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.
- c) Committed - fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the School's Board of Directors. There are no committed fund balances at year end.
- d) Assigned - fund balance classification are intended to be used by the School's management for specific purposes but do not meet the criteria to be classified as restricted or committed. There are no assigned fund balances at year end.
- e) Unassigned - portion of the fund balance that has not been restricted, committed or assigned for a specific purpose. This is the residual classification for the School's general fund.

Note 1 – Summary of Significant Accounting Policies (continued)

Order of Fund Balance Spending Policy

The School's policy is to apply expenditures against non-spendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year by adjusting journal entries. First Non-spendable fund balances are determined. Then restricted fund balances for specific purposes are determined (not including non-spendable amounts). Then any remaining fund balance amounts for the non-general funds are classified as restricted fund balance. It is possible for the non-general funds to have negative unassigned fund balance when non-spendable amounts plus the restricted fund balances for specific purposes amounts exceed the positive fund balance for the non-general fund.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Note 2 – Deposits and Investments

Deposits

The School maintains its cash and cash equivalents in major banks and in high grade investments. As of June 30, 2013, the School's deposits and investments was \$151,815; of which \$11,815 consisted of cash balances and \$140,000 was fully collateralized under a repurchase agreement with Regions Bank (the "Bank").

Deposits at FDIC-insured institutions are insured up to \$250,000 per depositor, per financial institution. The School is a charter school under Doral Academy, Inc., which also operates various other charter schools. All bank accounts are opened under the account ownership of Doral Academy, Inc., therefore, bank balances at times may potentially be in excess of FDIC coverage. As of June 30, 2013, bank balances in potential excess of FDIC coverage totaled \$11,815.

Investments and Credit Risk

Custodial credit risk for deposits is the risk that in the event of a failure of a depository financial institution, the School will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. For an investment, custodial credit risk is the risk that in the event of the failure of the counterparty to a transaction, the School will not be able to recover the value of investments or collateral securities that are in the possession of an outside party. At June 30, 2013, all of the School's investments in repurchase agreements were held as part of the Bank's investment portfolio.

Note 2 – Deposits and Investments (continued)

The School has not formally approved an investment policy regarding custodial credit risk; however it mitigates its credit risk by maintaining excess funds available in overnight repurchase agreements. Amounts invested in repurchase agreements are secured obligations collateralized by securities that include: non-callable U.S. Government and Agency Securities; Callable and Structured Agency Securities; Agency Mortgage-Backed Securities guaranteed by a federal agency, Bonds issued by government sponsored enterprises, Freddie Mac and Fannie Mae. Amounts invested in repurchase agreements are not insured by the FDIC and are subject to investment risks, including possible loss of principal invested, and if the Bank fails the School will become a secured creditor and may become an unsecured general creditor to the extent the market value of the securities used as collateral falls below the outstanding amount of repurchase obligations to the School.

Note 3 – Capital Assets

The following schedule provides a summary of changes in capital assets, acquired substantially with public funds, for the year ended June 30, 2013:

	Balance 07/1/12	Additions	Retirements	Balance 06/30/13
Capital Assets:				
Furniture, equipment and textbooks	\$ -	\$ 149,234	\$ -	\$ 149,234
Total Capital Assets	<u>-</u>	<u>149,234</u>	<u>-</u>	<u>149,234</u>
Less Accumulated Depreciation:				
Furniture, equipment and textbooks	-	(13,318)	-	(13,318)
Total Accumulated Depreciation	<u>-</u>	<u>(13,318)</u>	<u>-</u>	<u>(13,318)</u>
Capital Assets, net	<u>\$ -</u>	<u>\$ 135,916</u>	<u>\$ -</u>	<u>\$ 135,916</u>

For the fiscal year ended June 30, 2013, depreciation expense is allocated in the Statement of Activities by function as follows:

Instruction	\$ 13,318
Total Depreciation Expense	<u>\$ 13,318</u>

Note 4 –Management Agreement

Academica Dade, LLC, a professional charter school management company, provides management and administrative services to the School including, but not limited to, facility design, staffing recommendations, human resource coordination, regulatory compliance, legal and corporate upkeep, maintenance of the books and records, bookkeeping, budgeting and financial reporting. The agreement between the School and the management company calls for a fee of \$450 per full time equivalent (FTE) student per year. The agreement is with Doral Academy, Inc. for a period of five years, through June 30, 2017, and unless terminated by the board shall be renewed along with any renewals to the charter agreement. During the year ended June 30, 2013, the School incurred approximately \$42,000, in management fees.

Academica Dade, LLC is located at 6340 Sunset Drive, Miami, Florida 33143 and its officers are:

Fernando Zulueta, President
Magdalena Fresen, Vice President and Treasurer
Ignacio Zulueta, Vice President
Collette Papa, Secretary

Note 5 – Transactions with Related Parties

During 2013, the School’s facility was located on the premises of The Doral Academy (“Doral Academy”, a school under The Doral Academy, Inc.). Common expenses were allocated under a usage agreement, which expires on June 30, 2013, and is renewable on a yearly basis. During the year, the School incurred approximately \$423,000 in usage fees, including approximately \$291,000 in personnel costs. Additionally, the School reimbursed Doral Academy for approximately \$67,000 for capital assets and expenditures paid on behalf of the School.

During the year, the School received a non-interest bearing long-term advance from Doral Academy for working capital purposes of \$200,000, secured by the School’s fixed assets.

The following schedule provides a summary of changes in long-term debt for the year ended June 30, 2013:

	Balance 07/01/12	Advances	Repayments	Balance 06/30/13
Due to Doral Academy	\$ -	\$ 200,000	\$ -	\$ 200,000
	\$ -	\$ 200,000	\$ -	\$ 200,000

Note 5 – Transactions with Related Parties (continued)

The Doral Academy, Inc. charges all its affiliated schools an assessment for shared corporate costs and accreditation expenses. The School paid The Doral Academy, Inc. \$2,350 in connection with these charges during the year.

Pursuant to the Charter School contract with the School District, the District withholds an administrative fee of 5% of the qualifying revenues of the School. For the year ended June 30, 2013, administrative fees withheld by the School District totaled \$25,738.

Note 6 – Contingencies

Contingencies

The School receives substantially all of its funding from the District under the Florida Education Finance Program (FEFP), which is based in part on a computation of the number of full-time equivalent (FTE) students attending different instructional programs. The accuracy of FTE student data submitted by individual schools and used in the FEFP computations is subject to audit by the state and, if found to be in error, could result in refunds to the state or in decreases to future funding allocations. Additionally, the School participates in a number of federal, state and local grants which are subject to financial and compliance audits. It is the opinion of management that the amount of revenue, if any, which may be remitted back to the state due to errors in the FTE student data or the amount of grant expenditures which may be disallowed by grantor agencies would not be material to the financial position of the School.

The School participates in a number of Federal and State grant programs which are subject to audit in accordance with Office of Management and Budget Circular A-133 “Audits of States, Local Governments, and Non-Profit Organizations”. The School expects such expenditures, if any, which may be disallowed by the granting agencies to be immaterial.

Note 7 – Risk Management

The School is exposed to various risks of loss related to torts; thefts of, damage to and destruction of assets; administrative errors and omissions; personal injury; workers compensation and natural disasters for which the School carries commercial insurance.

REQUIRED SUPPLEMENTARY INFORMATION

Just Arts and Management Charter Middle School
(A charter school under Doral Academy, Inc.)

Statement of Revenues, Expenditures, and Changes in Fund Balance
For the year ended June 30, 2012

	General Fund		
	Original Budget	Final Budget	Actual
REVENUES			
State passed through local	\$ 524,000	\$ 515,000	\$ 515,152
Other revenue	-	-	-
Total Revenues	<u>524,000</u>	<u>515,000</u>	<u>515,152</u>
EXPENDITURES			
Current:			
Instruction	\$ 275,000	\$ 273,000	\$ 272,669
Training Services	1,000	750	531
School Administration	100,000	80,000	78,677
Fiscal Services	20,000	14,500	14,100
Central Services	20,000	18,000	17,601
Operation of Plant	70,000	102,000	101,570
Maintenance of Plant	7,000	750	651
Total Current Expenditures	<u>493,000</u>	<u>489,000</u>	<u>485,799</u>
Excess of Revenues Over Current Expenditures	<u>31,000</u>	<u>26,000</u>	<u>29,353</u>
Capital Outlay:			
Other Capital Outlay	10,000	36,000	35,504
Total Capital Outlay and Total Expenditures	<u>10,000</u>	<u>36,000</u>	<u>35,504</u>
	<u>503,000</u>	<u>525,000</u>	<u>521,303</u>
Excess of revenues over expenditures	21,000	(10,000)	(6,151)
Other financing sources:			
Transfers in and (out)	-	11,000	10,760
Advances from other charter schools	-	200,000	200,000
Net change in fund balance	21,000	201,000	204,609
Fund Balance at beginning of year	-	-	-
Fund Balance at end of year	<u>\$ 21,000</u>	<u>\$ 201,000</u>	<u>\$ 204,609</u>

Notes to Budgetary Comparison Schedule

An annual budget is adopted on the modified accrual basis of accounting, consistent with generally accepted accounting principles. Amendments to the budget can only be made with the approval of the Board of Directors.

Just Arts and Management Charter Middle School
(A charter school under Doral Academy, Inc.)

Statement of Revenues, Expenditures, and Changes in Fund Balance
For the year ended June 30, 2012

	Special Revenue Fund		
	Original Budget	Final Budget	Actual
REVENUES			
Federal sources	\$ 150,000	\$ 162,000	\$ 161,858
State capital outlay funding	-	27,000	26,448
Lunch fees	15,000	25,000	25,453
Federal school lunch	-	15,000	14,294
Total Revenues	165,000	229,000	\$ 228,053
EXPENDITURES			
Current:			
Instruction	\$ 50,000	\$ 47,000	\$ 46,641
Food Services	15,000	30,000	30,474
Operation of Plant	-	27,000	26,448
Total Current Expenditures	65,000	104,000	103,563
Excess of Revenues Over Current Expenditures	100,000	125,000	124,490
Debt Service:			
Redemption of Principal	-	-	-
Capital Outlay:			
Other Capital Outlay	100,000	114,000	113,730
Total Capital Outlay and Total Expenditures	100,000	114,000	113,730
Total Expenditures	165,000	218,000	217,293
Excess of revenues over expenditures	-	11,000	10,760
Other financing sources:			
Transfers in and (out)	-	(11,000)	(10,760)
Net change in fund balance	-	-	-
Fund Balance at beginning of year	-	-	-
Fund Balance at end of year	\$ -	\$ -	\$ -

Notes to Budgetary Comparison Schedule

An annual budget is adopted on the modified accrual basis of accounting, consistent with generally accepted accounting principles. Amendments to the budget can only be made with the approval of the Board of Directors.

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Board of Directors of
Just Arts and Management Charter Middle School
Doral, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Just Arts and Management Charter Middle School (the "School") as of, and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the School's basic financial statements and have issued our report thereon dated August 30, 2013.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

We noted certain matters that we reported to management of in a separate management letter pursuant to Chapter 10.850, Rules of the Auditor General dated June 30, 2013.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

HER Gowen, CPA

CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida
August 30, 2013

MANAGEMENT LETTER

Board of Directors of
Just Arts and Management Charter Middle School
Doral, Florida

We have audited the accompanying basic financial statements of Just Arts and Management Charter Middle School as of and for the year ended June 30, 2013 and have issued our report thereon dated August 30, 2013.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and Compliance and Other Matters. Disclosure in those reports, which are dated August 30, 2013, should be considered in conjunction with this management letter.

Additionally, our audit was conducted in accordance with Chapter 10.850, Rules of the Auditor General, which govern the conduct of charter school audits performed in the State of Florida. This letter includes the following information, which is not included in the aforementioned auditor's report or schedule:

1. Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report.

Not applicable since this is the first year of operations.

2. Section 10.854(1)(e)2., Rules of the Auditor General, requires a statement be included as to whether or not the school has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met.

In connection with our audit, we determined that Just Arts and Management Charter Middle School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

3. Section 10.854(1)(e)3., Rules of the Auditor General, requires that we address in the management letter any recommendations to improve financial management.

ML 2013-01 – CAPITAL ASSETS

Observation

We noted that the school uses asset manager software to keep track of capital assets and compute depreciation. We noted that there is no procedure to reconcile the capital asset totals in the asset manager to the school's trial balance.

Recommendation

We recommend that the asset manager total be reconciled to the trial balance at least annually.

4. Section 10.854(1)(e)4., Rules of the Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance.

In connection with our audit, we did not have any such findings.

5. Section 10.854.(1)(e)5., Rules of the Auditor General, requires the name or official title of the school.

The official title of the school is Just Arts and Management Charter Middle School

6. Pursuant to Sections 10.854(1)(e)6.a. and 10.855(11), Rules of the Auditor General, we applied financial condition assessment procedures. It is management's responsibility to monitor Just Arts and Management Charter Middle School financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

We have applied such procedures and no deteriorating financial condition has been noted.

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and Florida House of Representatives, the Florida Auditor General, School Board of Miami-Dade County, Federal and other granting agencies and applicable management and is not intended to be and should not be used by anyone other than these specified parties.

HEB Grenier, LLP

CERTIFIED PUBLIC ACCOUNTANTS

Coral Gables, Florida
August 30, 2013

Just Arts and Management Charter Middle School

August 29th, 2013

HLB Gravier, LLP
396 Alhambra Circle, 9th Floor
Coral Gables, FL 33134

RE: MANAGEMENT'S RESPONSES TO AUDITOR'S RECOMMENDATION

The following is the response by the School's Board of Directors to your recommendations:

ML 13-01 – CAPITAL ASSETS

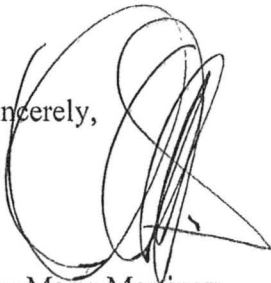
Recommendation

We recommend that the asset manager total be reconciled to the trial balance at least annually.

Management Response

While Management does reconcile the asset manager to the trial balance, Management will adhere to auditor's recommendation and reconcile the asset manager to the trial balance, at minimum, annually. Management is also purchasing a new asset manager software.

Sincerely,

A handwritten signature in black ink, appearing to read 'Ana Maria Martinez', written over a circular stamp or seal.

Ana Maria Martinez
Authorized Signor for Doral Academy, Inc.